The Town of Palmer

Local Natural Hazards Mitigation Plan

Adopted by the Palmer Town Council on December 13, 2010

Prepared by:

The Palmer Natural Hazards Mitigation Planning Committee

and

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Alan Roy, Chief of Palmer Fire and Rescue also chair of Local Emergency Planning Committee Donald Elliot, Emergency Management Director David Johnson, Conservation Commission Chairman Richard Kaczmarczyk, Director Department of Public Works Linda Leduc, Town Planner

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1: INTRODUCTION

Hazard Mitigation

The Federal Emergency Management Agency (FEMA) and the Massachusetts Emergency Management Agency (MEMA) define Hazard Mitigation as any sustained action taken to reduce or eliminate long-term risk to people and property from natural hazards such as flooding, storms, high winds, hurricanes, wildfires, earthquakes, etc. Mitigation efforts undertaken by communities will help to minimize damages to buildings and infrastructure, such as water supplies, sewers, and utility transmission lines, as well as natural, cultural and historic resources.

Planning efforts, like the one undertaken by the Town of Palmer and the Pioneer Valley Planning Commission, make mitigation a proactive process. Pre-disaster planning emphasizes actions that can be taken before a natural disaster occurs. Future property damage and loss of life can be reduced or prevented by a mitigation program that addresses the unique geography, demography, economy, and land use of a community within the context of each of the specific potential natural hazards that may threaten a community.

Preparing a local natural hazard mitigation plan before a disaster occurs can save the community money and facilitate post-disaster funding. Costly repairs or replacement of buildings and infrastructure, as well as the high cost of providing emergency services and rescue/recovery operations, can be avoided or significantly lessened if a community implements the mitigation measures detailed in the plan. FEMA requires that a community adopt a pre-disaster mitigation plan as a condition for mitigation funding. For example, the Hazard Mitigation Grant Program (HMGP), the Flood Mitigation Assistance Program (FMA), and the Pre-Disaster Mitigation Program are programs with this requirement.

Planning Process

Planning for natural hazard mitigation in Palmer involved a five-member committee: Alan Roy, Chief of Palmer Fire and Rescue, also chair of Local Emergency Planning Committee; Donald Elliot, Emergency Management Director; David Johnson, Conservation Commission Chairman; Richard Kaczmarczyk, Director Department of Public Works; and Linda Leduc, Town Planner. The natural hazard mitigation planning process for the Town included the following tasks:

- Reviewing and incorporating existing plans and other information (Appendix E lists documents consulted)
- Identifying the natural hazards that may impact the community.
- Conducting a Vulnerability/Risk Assessment to identify the infrastructure at the highest risk for being damaged by the identified natural hazards, particularly flooding.

- Identifying and assessing the policies, programs, and regulations a community is currently implementing to protect against future disaster damages.
- Identifying deficiencies in the current strategies and establishing goals for updating, revising or adopting new strategies.

• Adopting and implementing the final Local Natural Hazards Mitigation Plan. The key product of this process is the development of an Action Plan with a Prioritized Implementation Schedule.

Committee Meetings

Public meetings of the planning committee were all held at the Palmer Fire Station on the dates listed below. Agendas for these meetings are included in Appendix E. The Town posted agendas for public notice in advance of all meetings.

• March 11, 2008, 3 p.m.: Meeting with full LEPC for hazards mitigation planning overview, identify and organize planning team, and begin identifying critical facilities.

• April 15, 2008, 1 p.m.: Revisit critical facilities and evacuation routes potentially affected, discuss history of natural hazard events.

• May 6, 2008, 1 p.m.: Continue history of natural hazard events, review vulnerability assessment methodology, profile hazards, discuss development trends relative to natural hazard areas.

• May 27, 2008, 1 p.m.: Identify and prioritize mitigation strategies, define plan implementation process.

December 13, 2010; The plan was presented to the Town council and adopted.

Participation by Public & Entities in Surrounding Communities

On December 15, 2007 the Pioneer Valley Planning Commission sent a press release to all area media outlets to inform private citizens that the planning process for Palmer's Hazard Mitigation Plan had commenced and that all residents of Palmer were invited to attend plan development sessions. This press release (Appendix F) resulted in a series of news articles that enhanced awareness of the Hazard Mitigation Planning Process.

On June 30, 2008 the Pioneer Valley Planning Commission sent a press release (see Appendix F) to all area media outlets to inform the public that a draft of Palmer's Hazard Mitigation Plan had had been placed on PVPC's website and hard copies were available at PVPC's offices and that all residents, businesses and other concerned parties of Palmer and adjacent communities were encouraged to comment on the plan. The plans were made available in this manner for 30 days. Citizens from adjacent municipalities were also encouraged to comment on Palmer's plan and on the plans of four other communities (Westfield, Cummington, Southampton, & Westhampton) that were available for the same period. In addition to media outreach, all public meetings were posted at Palmer's Town Hall (Appendix E) in compliance with the Commonwealth of Massachusetts' open meeting law.

Town Council Meetings

On November 16, 2006 Town Council agreed to begin the process of developing a Local Hazard Mitigation Plan. Once the plan is provisionally approved by FEMA, Town Council will hold a public hearing on the plan and then adopt the plan. Public notice will involve a legal advertisement in the local paper 2 weeks in advance of the hearing.

2: LOCAL PROFILE

Community Setting

The Town of Palmer is located in eastern Hampden County in Western Massachusetts, where the confluence of the Ware, Quaboag, and Swift Rivers form the headwaters of the Chicopee River. Palmer is made up of four villages: Bondsville, Depot Village (or Palmer Center), Thorndike, and Three Rivers. It has a total land area of just over 32 square miles, and is bordered by Monson to the south, Wilbraham and Ludlow to the west, Belchertown and Ware to the north, and Warren and Brimfield to the east. Palmer lies seventeen miles from downtown Springfield, and seventy-three miles from the metropolitan center of Boston.

Palmer spans the Ware, Quaboag, and Swift River Valleys from the Wilbraham Hills in the west, to the Warren and Brimfield mountains in the east. With these major river courses and multiple hills, the Town's landscape is very irregular. The valley plains along the riverbanks are the most populated areas for industry and commercial activity as well as residential living.

Palmer was settled in the early 1700s as a farming community in both the river valleys and on the upland hills. However, in the early to mid-nineteenth century, industry began developing the river valleys with their potential source of waterpower. Three of Palmer's four villages (Three Rivers, Thorndike and Bondsville) developed as a direct outgrowth of three single large textile mills. The fourth village, known as Depot Village (Palmer Center), was developed as a transportation center and by the turn of the 20th century, actively supported five railroads and two stage lines.

Today, the textile industry has been replaced by smaller industrial and commercial enterprises, several of which are located in an industrial park or in the former mill complexes. The former mill villages are now mainly residential communities.

Infrastructure

Palmer's infrastructure reflects its industrial roots and its prime location in terms of access to the larger region, as well as its small population and varied terrain.

Roads and Highways

Palmer's four villages are connected along two main routes – Route 181 (also named Sykes Street south of Palmer Center, and Palmer Street northward) traveling north-south through Town, and Main Street traveling east-west. In keeping with its tradition as an important transportation center, Palmer also offers direct access to the Massachusetts Turnpike (Interstate 90) at Exit 8. Other main routes include State Routes 67, 20, and 32.

Rail

Palmer was once known as the "Town of Seven Railroads." Today, there are three active rail lines remaining within the Town, which are used predominately for commercial shipping.

Public Water Service

Palmer consists of four private water companies, which serve approximately 50% of the town's potential customers within the four villages. The water lines were mainly established to service the older mill housing and have not been expanded to cover much more than the centers of the villages over the years. The remainder of the Town relies on private wells.

Sewer Service

Palmer's sewer system services 50% of the residences within the town. A major problem with the town sewer system is that it is a combined system with 26 points of direct discharge to the Chicopee, Quaboag, Swift and Ware Rivers. During rain events, excess surface run-off enters the sewer system and often causes combined surface runoff/sanitary wastewater to be discharged through the outfalls. The town is currently under federal mandate to implement a plan to address this problem. The remainder of the Town relies on private septic systems.

Natural Resources

Palmer's natural resources are varied – from the four rivers and their valleys to the surrounding hills and all the undeveloped land within town limits.

Water Resources

The four rivers passing through Palmer are significant resources to the Town, and play a key role in forming the Town's boundaries. The Quaboag River, a designated Scenic River since 1985, runs along the neighboring towns of Brimfield and Monson; whereas the Swift River borders Belchertown; and the Ware River borders Ware. All three rives join to form the headwaters of the Chicopee River, which flows into Ludlow about a mile downstream.

At one time these rivers were a vital economic resource via waterpower for the textile mills, which were built upon their banks. Today they serve in a different capacity as a resource for recreation, conservation, and flood control. Boating and/or canoeing, fishing and swimming are popular water recreational sports on the rivers, while picnicking, bird watching, scenic viewing and hiking the green belt areas are popular activities in adjacent land.

In addition to these rivers, there are three lakes and five ponds in Palmer: Forest Lake is the largest at 44 acres and is accessible to the public; both Lake Thompson with 32 acres, and Crystal Lake with 16 acres are privately owned. The five ponds in town are: Round Pond, Ice House Pond, Allen's Pond, Knox Pond (a glacier kettle hole), and Lily Pond.

Forests and Fields

The vast majority (68%) of the total acreage of Palmer is undeveloped forestland, at approximately 14,260 acres. Much of the forest is hardwood, consisting of red and white oak, red and sugar maple, cherry, ash, and birch. The majority conifers are white pine and hemlock, with some spots of cedar, red pine, and, rarely, spruce. There are

also a few hundred acres of cropland, pastureland, and open land, providing additional vegetation types and habitat opportunities.

Development

Palmer's declining industry has been off-set by its good access to nearby metropolitan centers. Therefore, the Town has seen a slight shift in development - from villages sustained by manufacturing and trade to a more diffuse residential community. This has translated to minimal population growth in the past few decades; from 1990 to 2000, Palmer grew by just 3.6%. As would be expected with this slow growth, the downtown is struggling, while the housing industry has managed to develop several new residential areas.

Zoning was not adopted in the Town of Palmer until 1980, but the four village centers have for a long time provided a general organizing framework that has served the town well. Due to these village centers, it was natural for Palmer to be one of the first towns in the state to have mixed use districts.

Current zoning and other land use regulations constitute Palmer's "blueprint" for its future. Zoning is the primary land use tool that the town may use to manage development and direct growth to suitable and desired areas while also protecting critical resources and ensuring that development is in keeping with the town's character.

Palmer's Zoning Ordinances establish 13 base zones, and 2 overlay zones:

- <u>Three residential zones</u> Rural Residential/Agricultural (RR), Suburban Residential (SR), and In Town Residential (TR);
- <u>Three commercial (business) zones</u> Neighborhood Business (NB), General Business (GB), Highway Business (HB);
- Four mixed-use zones Village Center District I (VCI), Village Center District II (VCII), Village Center District III (VCIII), Village Center District IV (VCIV);
- <u>Two industrial zones</u> Industrial A (IA), Industrial B (IB);
- One industrial park zone Urban Renewal Industrial Park (URIP); and
- <u>Two overlay zones</u> Water Supply Protection (WSP), Floodplain(F).

Although appropriate zoning is all relevant to protecting the health and safety of the Town residents, two of Palmer's districts are specifically relevant to natural hazard mitigation. These are outlined here:

• <u>Floodplain</u> - The floodplain overlay applies to those areas within the boundary of the one-hundred-year flood that are considered hazardous according to FEMA. The overlay district severely restricts uses within the floodplain. If new development is proposed for the floodplain, structures must be flood proof and every effort must be made to prevent the loss of floodwater storage capacity.

• <u>Water Supply Protection</u> - This purpose of this overlay district is to protect and preserve Palmer's groundwater resources from potentially damaging pollution or environmental degradation by regulating certain uses within the district. The regulations state specific prohibited and restricted uses, regulates drainage, details site plan requirements and special permit procedures.

The zoning ordinances also establish a Site Plan/Special Permit Approval procedure for specific uses and structures within Palmer. This review allows the Special Permit Granting Authority the ability to review development to ensure that the basic safety and welfare of the people of Palmer are protected, and includes several specific evaluation criteria that are relevant to natural hazards.

Current Development Trends

Today, the vast majority of Palmer's 32.7 square miles is undeveloped land, totaling close to 14,260 acres. Residential land is the second most prolific land use, at approximately 3,110 acres, followed by agricultural land at approximately 1,295 acres. Land used for industry constitutes a relatively large 470 acres, with commercial use occupying just 142 acres. Land characterized as urban open/public land constitutes 243 acres, and there are 111 acres of outdoor recreational land throughout Town. Water in the town of Palmer comprises over 470 acres.

In general, the floodplain overlay district, combined with Conservation Commission oversight, severely limits new development in hazard areas. Rather existing zoning and other land use regulations guide development interests in Palmer to seek areas where the environmental conditions and existing public utilities support such development. Instances of rugged terrain, steep slopes and unsuitable soils also act as constraints on development.

Development in Hazard Areas

Many of the hazards identified in this plan are regional risks and, as such, all new development falls into the hazard area. The exception to this is flooding and inundation in the event of a dam failure. According to the Community Information System (CIS) of FEMA, there were 320 structures located within the Special Flood Hazard Area (SFHA) in Palmer as of May 1999, the most current records in the CIS for the Town of Palmer. For the high hazard dams, inundation zones are mapped as part of the Emergency Action Plans required of dam owners by the Commonwealth of Massachusetts.

3: PROFILING HAZARDS

Profiling the Natural Hazards

Historical research, conversations with local officials and emergency management personnel, available hazard mapping and other weather-related databases were used to identify and profile the natural hazards which are most likely to have an impact on Palmer.

Each of these hazards was assessed by the Committee for location of occurrence, extent, previous occurrences, and probability of future events. (See Appendix C for methodology.) This resulted in a ranking of hazard, by risk, see Table 3.1. More detailed descriptions of each of the points of analysis are included in the Identification and Vulnerability Assessment (below).

Table 3.1: Hazard Profiling and Risk Index Worksheet					
Type of Hazard	Previous Occurrences	Location of Occurrence	Extent of Impacts (Damage)	Probability of Future Events	Hazard Risk Index Rating
Flooding (100-year)	Yes	Large	Critical	Low	3
Flooding (localized)	Yes	Medium	Critical	Very High	1
Severe Snow/Ice Storms	Yes (minimal)	Large	Limited	Very High	2
Hurricanes/Severe Wind	Yes	Large	Critical	Very Low	4
Tornado/Microburst	Micrburst only	Small	Catastrophic	Low	4
Wildfire/Brushfire	Yes	Medium	Limited	Moderate	3
Earthquake	No	Large	Catastrophic	Low	4
Dam Failure	Yes	Large	Catastrophi	Very Low	5
Drought	No	Small	Minor	Very Low	5
Man-Made Hazard: Hazardous Materials	No	Medium	Minor	Low	3

Natural Hazard Identification and Vulnerability Assessment

The following is a description of natural and manmade disasters, and the areas affected by them, that have or could affect the Town of Palmer. These natural and manmade disasters are: floods, severe snowstorms/ice storms, hurricanes/severe winds, tornadoes/microbursts, wildland fires/brushfires, earthquakes, dam failure, drought, man-made hazards-hazardous materials. The Past and Potential Hazards/Critical Facilities Map (Appendix D) reflects the contents of this analysis.

Vulnerability Assessment Methodology

In order to determine estimated losses due to natural hazards in Palmer, each hazard area was analyzed with results shown below. The data below was calculated using FEMA's Understanding Your Risks: Identifying Hazards and Estimating Losses, August 2001.

Total value of all structures in Palmer (2006): \$1,013,253,582

Median value of a home in Palmer (2006): \$320,000

Average household size: 2.4 persons

Human losses are not calculated during this exercise, but could be expected to occur depending on the type and severity of the hazard. Most of these figures exclude both the land value and contents of the structure. The damage calculations are rough estimate and likely reflect worst-case scenarios. Computing more detailed damage assessment based on assessor's records is a labor-intensive task and beyond the scope of this project.

Flooding

Background

The average annual precipitation for Palmer and surrounding areas in northwestern Massachusetts is 46 inches. There are three major types of storms that bring precipitation to Palmer. Continental storms that originate from the west continually move across the region. These storms are typically low-pressure systems that may be slow-moving frontal systems or more intense, fast-moving storms. Precipitation from coastal storms, also known as nor'easters, that travel into New England from the south constitute the second major storm type. In the late summer or early fall, the most severe type of these coastal storms, hurricanes, may reach Massachusetts and result in significant amounts of rainfall. The third type of storm is the result of local convective action. Thunderstorms that form on warm, humid summer days can cause locally significant rainfall. Floods can be classified as either flash floods, which are the product of heavy, localized precipitation in a short time period over a given location or general floods, which are caused by precipitation over a longer time period in a particular river basin. There are several local factors that determine the severity of a flooding event, including: stream and river basin topography, precipitation and weather patterns, recent soil moisture conditions, amount of impervious surface area, and the degree of vegetative clearing. Furthermore, flooding can be influenced by larger, global climate events. Global warming and climate change have the potential to shift current rainfall and storm patterns. Increased precipitation is a realistic result of global warming, and could potentially increase the frequency and intensity of flooding in the region. Currently, floods occur and are one of the most frequent and costly natural hazards in the United States.

Flash flooding events typically occur within minutes or hours after a period of heavy precipitation, after a dam or levee failure, or from a sudden release of water from an ice jam. Most often, flash flooding is the result of a slow-moving thunderstorm or the heavy rains from a hurricane. In rural areas, flash flooding often occurs when small streams spill over their banks. However, in urbanized areas, flash flooding is often the result of clogged storm drains (leaves and other debris) and the higher amount of impervious surface area (roadways, parking lots, roof tops).

In contrast, general flooding events may last for several days. Excessive precipitation within a watershed of a stream or river can result in flooding particularly when development in the floodplain has obstructed the natural flow of the water and/or decreased the natural ability of the groundcover to absorb and retain surface water runoff (e.g., the loss of wetlands and the higher amounts of impervious surface area in urban areas).

A floodplain is the relatively flat, lowland area adjacent to a river, lake or stream. Floodplains serve an important function, acting like large "sponges" to absorb and slowly release floodwaters back to surface waters and groundwater. Over time, sediments that are deposited in floodplains develop into fertile, productive farmland like that found in the Connecticut River valley. In the past, floodplain areas were also often seen as prime locations for development. Industries were located on the banks of rivers for access to hydropower. Residential and commercial development occurred in floodplains because of their scenic qualities and proximity to the water. Although periodic flooding of a floodplain area is a natural occurrence, past and current development and alteration of these areas will result in flooding that is a costly and frequent hazard. In addition to damage of buildings directly in the floodplain, development can result in a loss of natural flood storage capacity and can increase the water levels in water bodies. Flood levels may then increase, causing damage to structures not normally in the flood path.

The Floodplain Map for the Town of Palmer shows the 100-year and 500-year flood zones identified by FEMA flood maps. The 100-year flood zone is the area that will be covered by water as a result of a flood that has a one percent chance of occurring in any given year. Likewise, the 500-year flood has a 0.2 percent chance of occurring in any given year. In Palmer, there are several 100-year floodplain areas – primarily along the Ware River, Kings Brook, Quaboag River, and Swift River. There are some smaller 500-year floodplains mapped as well, along Forest Lake, the Palmer Street Marshes, and the confluence of the Swift, Ware and Chicopee Rivers.

The major floods recorded in Western Massachusetts during the 20th century have been the result of rainfall alone or rainfall combined with snowmelt. Palmer has experienced many flooding events over the last decade. Generally, these small floods have had minor impacts, temporarily impacting roads and residents' yards. However, town-wide flooding with a 100-year storm in 1955 caused severe damage to roads, bridges, and buildings. Approximately 60% of the town had to be rebuilt. The Town of Palmer does not have and Repetitive Loss Properties, according to the NFIP as of July 2008.

As described above, flooding can happen on a range of scales. For the purposes of this analysis, the hazard has been broken into two separate types – **Flooding (100-year)** and **Flooding (localized)**. Risk and vulnerability assessment for these separate types of flooding are analyzed below.

Flooding (100-year base flood): Medium Risk

Following the last 100-year flood of 1955, when much of Palmer had to be rebuilt, the Town undertook a major flood control project at the confluence of the Swift, Ware and Quaboag rivers, which forms the Chicopee River in Three Rivers. In particular, the channel of the Chicopee River was significantly deepened and widened to increase the river's ability to pass large storm flows, and to lessen impacts on roads, bridges and buildings.

Within the FEMA mapped 100-year floodplain, there are approximately 958 acres of land, and within the 500-year floodplain, there are 409 acres of land. According to the Community Information System (CIS) of FEMA, there were 320 residential structures located within this Special Flood Hazard Area (SFHA) in Palmer as of May 1999, the most current records in the CIS for the Town of Palmer. Therefore, a vulnerability assessment for a 100-year flood equals approximately \$102.4 million of damage, with approximately 768 people impacted. [Note: this is more than 10% total value of town, more than 6% town population.]

Specific vulnerability assessments were estimated for sites within the SFHA that have been susceptible to 100-year floods in the past, are described below. This includes nearly all areas in Palmer that are adjacent to rivers and streams. At this time the Town of Palmer has no repetitive loss properties as defined by FEMA's NFIP at this time.

Areas along Route 67 and the Quaboag River

The roadway of Route 67, where it enters Palmer from West Warren to its intersection with Route 20, is built in the floodplain of the Quaboag River.

- No critical facilities in neighborhood ;
- No residential structures in this area that have been affected or could be

affected by a flood incident;

• Vulnerability assessment: costs only to repair of roadway.

Areas along Route 20 and the Quaboag River

The roadway of Route 20 and many intersecting roads—from Route 67 at the Palmer/Warren Town Line, past Route 32 South at Fay's Bridge, the DPW facility on Bridge Street, the Maple Tree Industrial Park, all the way to Wilbraham Street—are located in the floodplain of the Quaboag River. Areas along Foundry Street and Water Street are particularly vulnerable.

• __2_critical facilities in neighborhood (Department of Public Works and Galaxy Wellfield and pumping station)

- Approximately _9 residential structures in this area that have been affected or could be affected by a flood incident;
- Vulnerability assessment: \$2,880,000 (assuming 100% damage to 100% of the structures);
- Cost for repairing or replacing the 8 businesses and town facilities, any power lines, telephone lines, and contents of structures are not included.

Areas along the Ware River

Route 181 where it crosses the Ware River in Thorndike, Main Street and Church Street, and River Street in Thorndike, and Summer Street, where it crosses the Ware River are all built in the floodplain of the Ware River. Three Rivers water supply area is vulnerable, as is River and State streets in Bondsville near the old airport. Town of Palmer Wastewater Treatment Facility is in close proximity of floodplain, off Norbell Street in Three Rivers section).

- _1 critical facility in neighborhood;
- Approximately _40 residential structures in this area that have been affected or could be affected by a flood incident;
- Vulnerability assessment: \$12,800,000 (assuming 100% damage to 100% of the structures);
- Cost for repairing or replacing business and town facilities, any power lines, telephone lines, and contents of structures are not included.

Flooding (localized) – High Risk

In addition to the floodplains mapped by FEMA for the 100-year and 500-year flood, Palmer often experiences minor flooding at certain locations due to proximity to rivers and streams and to drainage problems, or problem culverts. There are numerous problem culverts or other localized flooding areas that are all over Town. Most of the flood hazard areas listed here were identified due to known past occurrence in the respective area. This includes moderate flooding in 2005 that resulted from 15 days of rain. This storm event mimicked the flood of 1955 with the same problem areas, but with reduced impacts.

There are many areas with no record of previous flood incidents that could be affected in the future by heavy rain and runoff given Palmer's location at the confluence of three rivers. Additionally, culverts in town could be impacted by beavers, producing localized flooding.

To determine the vulnerability of the Town to localized flood events, the property within identified areas was outlined using the polygon function in Connect CTY, which allowed structures to be identified and tallied. Specific vulnerability assessments were estimated for sites which have been susceptible to localized flooding in the past, and are described below.

<u>Areas along Route 20 and the Quaboag River, particularly Foundry Street and Water</u> <u>Street, Palmer</u>

During the flood of 2005, floodwaters were a problem for 6 residences along Water Street that had 1 to 2 feet of water in their basements. Floodwaters also <u>impacted</u> <u>several non-residential buildings, which sustained damages amounting to</u> <u>approximately \$1 million.</u> The DPW was flooded and everything had to be moved out as there were some concerns regarding the release of contaminants(\$150,000 worth of damage). NB Pease Inc., an antique car parts dealer, had a fuel oil release. Kelly Oil Co. had a bulk tank that started to float, initiating action from the Fire Department and the Massachusetts Department of Environmental Protection. Kelly Oil has since reconfigured their tanks. The Maple Tree Industrial Park and Turley Publications (\$200,000) also saw significant damage. CSX rail lines were under water.

- 1 critical facility in neighborhood;
- Approximately 6 residential structures in this area that have been affected or could be affected by a flood incident;

• Vulnerability assessment: \$960,000 (assuming 50% damage to 50% of the structures);

• Cost for repairing or replacing business and town facilities, any power lines, telephone lines, and contents of structures are not included.

Wilbraham Street

• Flooding occurs due to the low elevation of the roadway and the roadway's proximity to the Quaboag River. The 2005 flood caused damage to buildings in the area. During that flood event a manhole cover on the main sewer line came off so that floodwaters poured into the sewer line and had to be pumped along with

sewage. Such a large quantity of excess water—some estimated 7 million gallons damaged the pumps at the pumping stations. In addition, two Massachusetts Electric workers had to be rescued from their truck when they tried to drive through flood water that reached the level of their windshield.

- No critical facilities in neighborhood;
- No residential structures in this area could be affected by a flood incident;
- Costs for repairing or replacing two businesses, and New England Central Railroad's overpass have not been determined.

Route 32 South by Fay's Bridge

• Several factors seem to contribute to flooding at Fay's Bridge. These factors include a tributary feeding into the Quaboag River just upstream of the bridge, the narrowing of the Quaboag River at this juncture, the low elevation of the bridge itself. For the most part, there is floodzone into which floodwaters can spill, including a driving range and fields. With the 2005 flood, however, waters flooded out Route 32. _

• <u>1 critical facility in neighborhood (Osterman Gas bulk storage tanks is built on fill</u> in this area);

- Approximately_3 residential structures in this area that have been affected or could be affected by a flood incident;
- Vulnerability assessment: \$960,000 (assuming 100% damage to 100% of the structures);
- Cost for repairing or replacing business and town facilities, any power lines, telephone lines, and contents of structures are not included.

Severe Snow/Ice Storm – Medium-High Risk

Severe winter storms can pose a significant risk to property and human life because the rain, freezing rain, ice, snow, cold temperatures and wind associated with these storms can disrupt utility service, phone service, and make roadways extremely hazardous. Severe winter storms can also be deceptive killers. The types of deaths that can occur as a result of a severe winter storm include: traffic accidents on icy or snow-covered roads, heart attacks while shoveling snow, and hypothermia from prolonged exposure to cold temperatures. Infrastructure and other property are also at risk from severe winter storms and the associated flooding that can occur following heavy snow melt. Power and telephone lines, trees, and telecommunications structures can be damaged

by ice, wind, snow, and falling trees and tree limbs. Icy road conditions or roads blocked by fallen trees may make it difficult to respond promptly to medical emergencies or fires. Prolonged, extremely cold temperatures can also cause inadequately insulated potable water lines and fire sprinkler pipes to rupture and disrupt the delivery of drinking water and cause extensive property damage.

New England generally experiences at least one or two severe winter storms each year with varying degrees of severity. Research on climate change indicates that there is great potential for stronger, more frequent storms as the global temperature increases. Severe winter storms typically occur during January and February; however, they can occur from late September through late April.

The Northeast Snowfall Impact Scale (NESIS) developed by Paul Kocin of The Weather Channel and Louis Uccellini of the National Weather Service (Kocin and Uccellini, 2004) characterizes and ranks high-impact Northeast snowstorms. These storms have large areas of 10 inch snowfall accumulations and greater. NESIS has five categories: Extreme, Crippling, Major, Significant, and Notable. The index differs from other meteorological indices in that it uses population information in addition to meteorological measurements. Thus NESIS gives an indication of a storm's societal impacts.

NESIS scores are a function of the area affected by the snowstorm, the amount of snow, and the number of people living in the path of the storm. The aerial distribution of snowfall and population information are combined in an equation that calculates a NESIS score which varies from around one for smaller storms to over ten for extreme storms. The raw score is then converted into one of the five NESIS categories. The largest NESIS values result from storms producing heavy snowfall over large areas that include major metropolitan centers.

Palmer's recent history has not recorded any loss of life due to the extreme winter weather, but there are usually several incidents of property damage or personal injury each winter. In addition, during heavy snow years, accumulations can reach several feet deep. Palmer's rugged topography creates some steep grades, sometimes making plowing difficult and causing snow and ice hazards. Many of the farms and open meadows and fields throughout town cause snow drifts.

Severe winter weather occurs regionally and therefore would impact the entire town. Members of the Hazard Mitigation Team indicated there are no specific problems in any part of town due to winter weather.

Hurricanes/Severe Wind – Medium-Low Risk

Hurricanes are violent rainstorms with strong winds that can reach speeds of up to 200 miles per hour, and large amounts of precipitation. Hurricanes generally occur between June and November and can result in flooding and wind damage to structures and above-ground utilities. Severe wind can also occur in the absence of a hurricane, especially impacting mountain tops. Global warming will increase the threat of hurricanes and severe wind as oceans and the atmosphere warms. Climate change research indicates that storms like hurricanes will become more intense and more frequent in the future.

The intensity of a hurricane is measured using a 1-5 rating called the Saffir-Simpson Hurricane Scale. According to NOAA's National Hurricane Center, Saffir-Simpson "...is used to give an estimate of the potential property damage and flooding expected along the coast from a hurricane landfall. Wind speed is the determining factor in the scale..."

The 5 categories are:

Category 1—winds at 74-95 mph, with storm surge generally 4-5 feet above normal; Category 2 —winds at 96-110 mph, with storm surge generally 6-8 feet above normal;

Category 3—winds at 111-130 mph, with storm surge generally 9-12 feet above normal;

Category 4—winds at 131-155 mph, with storm surge generally 13-18 feet above normal;

Category 5—winds greater than 155 mph, with storm surge generally greater than 18 feet above normal.

Palmer's location in Western Massachusetts reduces the risk of extremely high winds that are associated with hurricanes, although it can experience some high wind events. The Hurricane of 1938, blew roofs off many homes, downed power and phone lines, and downed many trees onto homes and businesses. For most other hurricanes or severe wind events, the Town has experienced small blocks of downed timber and uprooting of trees onto structures. Hurricanes can and do create flooding, and except for the Hurricanes of 1938 and 1955 (Diane), damages from flooding have been minor according to Hazard Mitigation team members.

- Estimated wind damage: 5% of the structures with 10% damage, \$5,066,268;
- Estimated flood damage: 10% of the structures with 20% damage, \$20,265,072;
- Vulnerability assessment for a hurricane event (both wind and flood damages): \$25,331,340;
- Cost of repairing or replacing the roads, bridges, utilities, and contents of structures is not included.

Major Hurricanes and Paimer Area					
Hurricane/Storm Name	Year	Saffir/Simpson Category			
		(when reached MA)			
Great Hurricane of 1938	1938	3			
Great Atlantic Hurricane	1944	1			
Carol	1954	3			
Edna	1954	1			
Diane	1955	Tropical Storm			
Donna	1960	Unclear, 1 or 2			
Groundhog Day Gale	1976	Not Applicable			

Major Hurricanes and Palmer Area

Gloria	1985	1
Bob	1991	2
Floyd	1999	Tropical Storm

Tornadoes/Microbursts - Medium-Low Risk

Tornadoes are swirling columns of air that typically form in the spring and summer during severe thunderstorm events. In a relatively short period of time and with little or no advance warning, a tornado can attain rotational wind speeds in excess of 250 miles per hour and can cause severe devastation along a path that ranges from a few dozen yards to over a mile in width. The path of a tornado may be hard to predict because they can stall or change direction abruptly.

For more than three decades, the method for evaluating the severity of a tornado involved relating the degree of damage to the intensity of the wind, using the Fujita Scale, known as the F-scale (1 through 6 with 6 being the most severe). This generalized method has been problematic, according to information from NOAA's Storm Prediction Center, as different winds may be needed to cause the same damage depending on how well-built a structure is, wind direction, wind duration, battering by flying debris, and a bunch of other factors. The process of rating the damage itself is largely a judgment call, according to NOAA's Storm Prediction Center. Even meteorologists and engineers highly experienced in damage survey techniques often came up with different F-scale ratings for the same damage.

As of February 2007, an enhanced F-Scale should be used. NOAA's Storm Prediction Center reports,

The Enhanced F-scale is a much more precise and robust way to assess tornado damage. It classifies F0-F5 damage as calibrated by engineers and meteorologists across 28 different types of damage indicators (mainly various kinds of buildings, but also a few other structures as well as trees). The idea is that a "one size fits all" approach just doesn't work in rating tornado damage, and that a tornado scale needs to take into account the typical strengths and weaknesses of different types of construction....In the Enhanced F-scale, there will be different, customized standards for assigning any given F rating to a well built, well anchored wood-frame house compared to a garage, school, skyscraper, unanchored house, barn, factory, utility pole or other type of structure. In a real-life tornado track, these ratings can be mapped together more smoothly to make a damage analysis. Of course, there still will be gaps and weaknesses on a track where there was little or nothing to damage, but such problems will be less common than under the original F-scale. As with the original F-scale, the enhanced version will rate the tornado as a whole based on most intense damage within the path. There are no plans to systematically re-evaluate historical tornadoes using the Enhanced Fscale.

Within Massachusetts, tornadoes have occurred most frequently in Worcester County and in communities west of Worcester, including towns in Hampshire County.

Of additional concern are microbursts, which often do tornado-like damage and can be mistaken for tornadoes. In contrast to the upward rush of air in a tornado, air blasts rapidly downward from thunderstorms to create microbursts. Microbursts and tornadoes are expected to become more frequent and more violent as the earth's atmosphere warms, due to predictions of climate change from global warming.

No known tornados have touched down in Palmer, but the town is located in a section of the state that has been identified as having the highest density of tornadoes in the Commonwealth. In August of 2006, microbursts caused minor localized damage with downed trees, limbs, and power lines. In Western Massachusetts, the majority of sighted tornadoes have occurred in a swath east of Palmer, known as "tornado alley." Fifteen incidents of tornado activity (all F2¹ or less) occurred in Hampden County between 1959 and 2005.

Because tornadoes and microbursts rarely occur in this part of the country, assessing damages is difficult. Furthermore, buildings have not been built to Zone 2, Design Wind Speed Codes. The entire Town of Palmer is vulnerable.

 Tornadoes/microburst hazard estimates 20% damage to 10% of structures in Town:

- Vulnerability assessment estimates in damages; \$20,265,072; •
- Estimated cost does not include building contents, land values or damages to • utilities.

Wildfires/Brushfires – Medium Risk

Wildland fires are typically larger fires, involving full-sized trees as well as meadows and scrublands. Brushfires are uncontrolled fires that occur in meadows and scrublands, but do not involve full-sized trees. Both wildland fires and brushfires can consume homes, other buildings and/or agricultural resources. Typical causes of brushfires and wildfires are lightning strikes, human carelessness, and arson.

According to FEMA, there are three different classes of wildland fires: surface fires, ground fires and crown fires. The most common type of wildland fire is a surface fire that burns slowly along the floor of a forest, killing or damaging trees. A ground fire burns on or below the forest floor and is usually started by lightening. Crown fires move quickly by jumping along the tops of trees. A crown fire may spread rapidly, especially under windy conditions. While wildfires or brushfires have not been a significant problem in Palmer, there is always a possibility that changing land use patterns and weather conditions will increase a community's vulnerability. For example, drought conditions can make forests and other open, vegetated areas more vulnerable to ignition. Once the fire starts, it will burn hotter and be harder to extinguish. Soils and root systems starved for moisture are also vulnerable to fire. Residential growth in rural,

¹ F2 refers to the commonly used Fujita Tornado Damage Scale which ranks tornados F0-F5 depending on estimated wind speeds and damages, with F5 the most severe.

forested areas increases the total area that is vulnerable to fire and places homes and neighborhoods closer to areas where wildfires are more likely to occur. Global climate changes may also influence precipitation patterns, making the region more susceptible to drought and therefore, wildfires.

Hampden County has approximately 273,000 acres of forested land, which accounts for 67% of total land area. Forest fires are therefore a potentially significant issue. Illegal brushfires in Palmer occur on average about 15 times per year, but the vast majority are small and they are quickly contained.

Significant fire events include: a 1943 wildfire that involved some 1,000 acres along Pettaquatic Road; a 1960s wildfire on Warren Road caused by an eagle going into a power line and involving some 500 to 600 acres; and a 1979 wildfire on Kings Mountain that involved some 125 acres;. More recently a 2000 wildfire on West Ware Road engulfed 30 acres.

According to the Palmer Fire Department, there are approximately 30 unauthorized burns (or brushfires) per year, on average. As a point of comparison, approximately 465 open burning permits are issued annually.

Moderate risk exists for potential wildfire incidents, especially near some of the town's forested, agricultural, and recreational lands. Forested and agricultural areas with high fuel content have more potential to burn. In addition, it is often very difficult to access some of the locations to extinguish the brushfire.

- Up to 10 structures could be impacted by a wildfire in one of the Town's agricultural areas;
- Assuming 100% damage to 100% of these 10 structures, not including costs

repairing or replacing any power lines, telephone lines, and contents of structures;

• Vulnerability assessment estimates approximately \$3.2 million in damages for a wildfire.

Earthquakes – Medium-Low Risk

An earthquake is a sudden, rapid shaking of the ground that is caused by the breaking and shifting of rock beneath the Earth's surface. The magnitude of an earthquake is measured using the Richter Scale, which measures the energy of an earthquake by determining the size of the greatest vibrations recorded on the seismogram. On this scale, one step up in magnitude (from 5.0 to 6.0, for example) increases the energy more than 30 times.

The intensity of an earthquake is measured using the Modified Mercalli Scale. This scale quantifies the effects of an earthquake on the Earth's surface, humans, objects of nature, and man-made structures on a scale of I through XII, with I denoting a weak earthquake and XII denoting a earthquake that causes almost complete destruction.

Nineteen earthquakes, of an intensity of V or greater on the Modified Mercalli scale, have centered in Massachusetts since it was colonized by Europeans. An earthquake of an intensity of V is felt by nearly everyone; many folks are awakened. Some dishes and windows are broken. Unstable objects are overturned, and clocks may stop. A shock in 1755 reached intensity VIII at Boston and was felt across the state. In addition, Massachusetts was affected by some of the more severe Canadian shocks plus the earthquake of 1929 that centered on Grand Banks of Newfoundland.

Strong earthquakes in the St. Lawrence Valley in 1638, 1661, 1663, and 1732 were felt in Massachusetts. The 1638 and 1663 shocks damaged chimneys at Plymouth, Salem, and Lynn. On June 11, 1643, Newbury, Massachusetts, was strongly shaken. Again in <u>1727</u> (November 9) an earthquake described as "tremendous" in one report and "violent" in another caused much damage at Newbury. The shock was felt from the Kennebec River to the Delaware River and from ships at sea to the extreme western settlements. Several strong aftershocks were reported from the area through February 1728.

Ground shaking from earthquakes can rupture gas mains and disrupt other utility service, damage buildings, bridges and roads, and trigger other hazardous events such as avalanches, flash floods (dam failure) and fires. Un-reinforced masonry buildings, buildings with foundations that rest on filled land or unconsolidated, unstable soil, and mobile homes not tied to their foundations are at risk during an earthquake. Earthquakes can occur suddenly, without warning, at any time of the year. New England experiences an average of 30 to 40 earthquakes each year although most are not noticed by people.

Table 3.2: New England Earthquakes (1924-2002) ² magnitude 4.2 or higher						
Location						
Ossipee, NH	December 20, 1940	5.5				
Ossipee, NH	December 24, 1940	5.5				
Dover-Foxcroft, ME	December 28, 1947	4.5				
Kingston, RI	June 10, 1951	4.6				
Portland, ME	April 26, 1957	4.7				
Middlebury, VT	April 10, 1962	4.2				
Near NH Quebec Border, NH	June 15, 1973	4.8				
West of Laconia, NH	Jan. 19, 1982	4.5				
Plattsburg, NY	April 20, 2002	5.1				

² Northeast States Emergency Consortium Web site: www.nesec.org/hazards/earthquakes.cfm

Table 3.3: New England States Record of EarthquakesError! Bookmark not defined.					
State	Years of Record	Number of Earthquakes			
Connecticut	1568 - 1989	137			
Maine	1766 - 1989	391			
Massachusetts	1627 - 1989	316			
New Hampshire	1728 - 1989	270			
Rhode Island	1766 - 1989	32			
Vermont	1843 - 1989	69			
New York	1737 - 1985	24			
Total Earthquakes in New England (1568-1989) 1,239					

Massachusetts introduced earthquake design requirements into their building code in 1975. However, these specifications apply only to new buildings or to extensively-modified existing buildings. Buildings, bridges, water supply lines, electrical power lines and facilities built before 1975 may not have been designed to withstand the forces of an earthquake. The seismic standards have also been upgraded with the 1997 revision of the State Building Code.

- Because many of the buildings were built before 1975, there is potential for damage on all of the Main Streets in the village centers;
- Structures are mostly wood frame construction, so loss estimates predict 20% of town assessed value, not including costs of repairing or replacing roads, bridges, power lines, telephone lines, or the contents of the structures;
- Vulnerability assessment estimates approximately \$202,650,716.

Dam Failure - Low Risk

Although dams and their associated impoundments provide many benefits to a community, such as water supply, recreation, hydroelectric power generation, and flood control, they also pose a potential risk to lives and property. Dam failure is not a common occurrence but dams do represent a potentially disastrous hazard. When a dam fails, the potential energy of the stored water behind the dam is released. Often dam breaches lead to catastrophic consequences as the water ultimately rushes in a torrent downstream flooding an area engineers refer to as an "inundation area." The number of casualties and the amount of property damage will depend upon the timing of the warning provided to downstream residents, the number of people living or working in the inundation area, and the number of structures in the inundation area.

Many dams in Massachusetts were built in the 19th century without the benefit of modern engineering design and construction oversight. Dams can fail because of structural problems due to age and/or lack of proper maintenance. Dam failure can also be the result of structural damage caused by an earthquake or flooding brought on by severe storm events. Most dam failures occur when floodwaters above overtop and erode the material components of the dam.

The Massachusetts Department of Conservation and Recreation (MA DCR) was the agency responsible for regulating dams in the state (M.G.L. Chapter 253, Section 44 and the implementing regulations 302 CMR 10.00). Until 2002, DCR was also responsible for conducting dam inspections but then state law was changed to place the responsibility and cost for inspections on the owners of the dams. This means that individual dam owners are now responsible for conducting inspections. Notice for dam owners to comply with the inspection schedule did not go out until 2006. Extensions were provided to some dam owners, particularly to towns, so that they could include the costs of inspection within their next funding cycles.^{*}

The state has three hazard classifications for dams:

• High Hazard: Dams located where failure or improper operation will likely cause loss of life and serious damage to homes, industrial or commercial facilities, important public utilities, main highways, or railroads.

• Significant Hazard: Dams located where failure or improper operation may cause loss of life and damage to homes, industrial or commercial facilities, secondary highways or railroads or cause interruption of use or service of relatively important facilities.

• Low Hazard: Dams located where failure or improper operation may cause minimal property damage to others. Loss of life is not expected.

The inspection schedule for dams is as follows:

- Low Hazard dams 10 years
- Significant Hazard dams 5 years
- High Hazard dams 2 years

The time intervals represent the maximum time between inspections. More frequent inspections may be performed at the discretion of the state. Dams and reservoirs licensed and subject to inspection by the Federal Energy Regulatory Commission (FERC) are excluded from the provisions of the state regulations provided that all FERC-approved periodic inspection reports are provided to the DCR. All other dams are subject to the regulations unless exempted in writing by DCR.

^{**} Alice Bilbo-Miles, legal advisor to the Massachusetts Office of Dam Safety.

³ US Geological Survey Water-Supply Paper 2375. "National Water Summary 1989 – Floods and Droughts: Massachusetts." Prepared by S. William Wandle, Jr., US Geological Survey. ³ National Drought Mitigation Center – <u>http://drought.unl.edu</u>

Based on DCR sources, as well as local knowledge, there are currently 15 dams in Palmer.⁴ Of these dams, 1 is ranked as high hazard; 4 are ranked as significant hazard; and 4 are ranked as low hazard. The other 6 dams are deemed by DCR to be nonjurisdictional (the storage capacity of the impoundment and height of dam are such that they need not be regulated). Table 3.4 below identifies dams within the town, state id, name of owner, purpose, condition, last inspected date, and hazard risk classification.

Locally, there has also been some discussion about the Upper Bondsville dam, which no longer provides any function, but seems to present a very real danger for local teens looking for a summer swimming hole. In response to a teen death in 2006, the owner has surrounded the area of the upper dam with cyclone fencing. Ownership of the lower dam is under dispute.

Though beyond the Town's boundaries and maintained by the Commonwealth of Massachsuetts, the Winsor Dam and the Goodnough Dike at the 50,000+ acre feet Quabbin Reservoir present perhaps the greatest possible threat to the residents of Palmer. The 1993 Emergency Action Plan (EAP) for the Quabbin Reservoir indicates, "The sudden failure of the Winsor Dam or Goodnough Dike would result in a major disaster of unforeseen magnitude...." The Emergency Action Plan indicates that the flood wave begins with a leading edge, followed by the arrival of a peak flood that is then followed by a lengthy flood recession. Following is a table showing the EAP estimates for areas of Palmer:

Table 3.4: Dam Break Analysis from Quabbin Reservoir Emergency Action Plan, 1993					
Area	Leading Edge Arrival	Peak Flood Arrival	Max. Surface Water		
	Time	Time	Elevation		
Bondsville	1 hour	2 hours	425 feet		
Three Rivers	1 hour	5.5 hours	376 feet		
Palmer	2 hours	5.5 hours	375 feet		

Palmer has a history of two dam failures, both occurring during the flood of 1955. The Palmer Reservoir Upper Dam owned by the Fire District gave way, flooding a development of 40 to 50 homes with two to three feet of water. The dam was later rebuilt. During that same time, flood waters overtopped the Thompson Lake Dam, washing out Smith Street and Route 32 at the location of the fish hatchery. The spillway on the dam was expanded to improve capacity after this event.

⁴ It is difficult to track down accurate records of dams, as ownership and exact location is not clear. Furthermore, many very old dams listed in DCR records are not in existence anymore, according to local knowledge. This list is compiled from a combination of sources, and then verified by the Committee.

	Table 3.5: Palmer Dams, Classified by Hazard Risk					
Dam name/	ID	Owner	Purpose	Condition/last	Hazard Risk	Location
date built				inspected		
Diamond	MA00562	Energy	Hydropower	Fair/	High	Hill Street
International Corp.		Thorndike,		December		
Upper Dam/1876 †		Inc.		2006		
Diamond	MA00563	Energy	Hydropower	Fair/June 2007	Significant	Along Commercial
International Corp.		Thorndike,				Street (before Church
Lower Dam/1872 †		Inc.				and Main)
Palmer Reservoir	MA00557	Palmer Fire	Storage	Good/	Significant	Reservoir Road
Upper Dam/1900		District #1		October 2003		
Bondsville Upper	MA00560	Belchertown	Recreation	Poor/June	Significant	
Dam/1900		Land Trust		1999		
Bondsville Lower	MA00561	Unknown	Recreation	Poor/June	Significant	
Dam/1900				1999		
Sasur Pond Dam/	MA02374	John and			Low—applied	
		Maxine Sasur			for NJ	
Thompson Lake	MA00558	Lake	Recreation		Low	Smith Street
Dam/1900		Thompson				
		Civic Assoc.				
Forest Lake	MA00559	Linda Resser	Recreation		Low	Bennett Street
Dam/1900						
Mango Pond Dam*/	MA01958	Turnpike			Low	
		Authority				

State Fish Hatchery Upper Dam/1900	MA02537	Comm. of MA, DFG	Ρ	Fair/June 1987	Non jurisdictional**	
State Fish Hatchery Lower Dam/1900	MA02538	Comm. of MA, DFG	Ρ	Good/June 1987	Non jurisdictional**	
V.V. Mcnitt Dam/1900	MA01957	Osterman Gas			Non jurisdictional**	Nipmuck Street
Lizak Pond Dam	MA01959	Comm. of MA, DFG			Non jurisdictional**	
Lizak #2 Basin Dam/	MA01960	Heritage Hills Farms, Inc.			Non jurisdictional**	
Lizak #3 Basin Dam/	MA01961	Heritage Hills Farms, Inc.			Non jurisdictional**	

Source: Massachusetts Department of Conservation and Recreation, Office of Dam Safety, December 2007 † Licensed by the Federal Energy Regulatory Commission. * Palmer's DPW Director indicates that this dam is nothing more than a dropped inlet.

** Jurisdictional determinations made by DCR based on storage capacity of impoundment and height of dam.

Drought – Low Risk

Drought is a normal, recurrent feature of climate. It occurs almost everywhere, although its features vary from region to region. In the most general sense, drought originates from a deficiency of precipitation over an extended period of time, resulting in a water shortage for some activity, group, or environmental sector.

Reduced crop, rangeland, and forest productivity; increased fire hazard; reduced water levels; increased livestock and wildlife mortality rates; and damage to wildlife and fish habitat are a few examples of the direct impacts of drought. Of course, these impacts can have far-reaching effects throughout the region and even the country.

In Massachusetts, six major droughts have occurred statewide since 1930. They range in severity and length, from three to eight years. In many of these droughts, water-supply systems were found to be inadequate. Water was piped in to urban areas, and water-supply systems were modified to permit withdrawals at lower water levels.

When evaluating the region's risk for drought on a national level, utilizing a measure called the Palmer Drought Severity Index, Massachusetts is historically in the lowest percentile for severity and risk of drought. Even so, there have been several years of drought-like conditions in Western Massachusetts: 1940-1952, 1980-1983, and 1995-2001. Furthermore, global warming and climate change may have an effect on drought risk in the region. With the projected temperature increases, some scientists think that the global hydrological cycle will also intensify. This would cause, among other effects, the potential for more severe, longer-lasting droughts. Additionally, even minor droughts will increase the risk of wildfire, especially in areas of high recreational use.

Palmer has had limited experience with severe drought conditions. The town has not experienced a threat to its water supply, and does not anticipate any severe water shortages throughout town.

Man-Made Hazards - Hazardous Materials - Medium Risk

Hazardous materials are chemical substances, which if released or misused can pose a threat to the environment or health. These chemicals come in the form of explosives, flammable and combustible substances, poisons, and radioactive materials. Hazardous materials in various forms can cause death, serious injury, long-lasting health effects, and damage to buildings, homes, and other property. Many products containing hazardous chemicals are used and stored in homes and businesses routinely. These products are also shipped daily on the nation's highways, railroads, waterways, and pipelines.

Hazardous materials are a consideration at 21 facilities in Palmer. Seventeen of these facilities in town are considered Tier II Hazardous Materials storage facilities. The Toxics Release Inventory (TRI) is a publicly available EPA data base that contains information on specific toxic chemical releases and other waste management activities reported annually by certain industry groups as well as federal facilities. According to the 2006 TRI Public Data (released February 2008), 6 industries are releasing hazardous materials within Palmer's town limits (2 of these are also Tier II facilities). All of these facilities are

listed in table 3.6 below and shown on the Past & Potential Hazards/Critical Facilities Map (Appendix D).

Table 3.6: Hazardous Materials Sites in Palmer, MA				
Industry	Address			
American Dry Ice Corporation *	19 Second Street, Palmer Industrial Park, Palmer			
Cascades Diamond #	4145 Church Street, Thorndike			
Churchill Coatings*	103 Water Street, Palmer			
GAC Water Treatment Plant*	Off Salem Street, Palmer			
Gravel Pack Well #1*	Off Salem Street, Palmer			
Gravel Pack Well #2*	Off Salem Street, Palmer			
Jarvis East (Standex International Corp.) #	1127 South Main Street, Palmer			
Mustang Motorcycles, Inc. #	4 Springfield Street, Three Rivers			
Noonan Energy Corporation*	1488 North Main Street, Palmer			
Noonan Energy Corporation*	70 Foundry Street, Palmer			
Osterman Gas *	1 Blanchard St, Palmer, MA			
Palmer #503 National Grid Substation*	9 Fuller Street, Thorndike			
Palmer Foundry Inc. *#	22 Mt. Dumplin Road, Palmer			
Palmer Paving Corp. *	25 Blanchard St, Palmer, MA			
Palmer Water Pollution Control *	1 Norbell Street, Three Rivers			
Profiles, Inc. #	7 First Street, Palmer			
Rathbone Precision Metals, Inc. *#	1241 Park Street, Palmer			
Thorndike #523 National Grid Substation*	Park Street off Route 20			
UMass Wing Memorial Hospital	40 Wright Street, Palmer			
USPS-Palmer, Main Post Office *	Park Street, Palmer			
Verizon Palmer Co. *	1028 Pleasant Street, Palmer			

* = Tier II Facility

#= TRI Facility

In addition, varying quantities of hazardous materials are manufactured, used, or stored at an estimated 4.5 million facilities in the United States--from major industrial plants to local dry cleaning establishments or gardening supply stores. These hazardous materials are transported regularly over our highways and by rail and if released can spread quickly to any community. Incidents can occur at any time without warning. Human error is the probable cause of most transportation incidents and associated consequences involving the release of hazardous materials. Palmer relies on Springfield's HazMat team for responding to incidents involving hazardous materials through a mutual aid agreement. There is no history of any major accidents involving some sort of oil or chemical spill, but transportation of chemicals and bio-hazardous materials by vehicle transport both on the railroad and on Route 181, or the Massachusetts Turnpike is a concern. Small areas of hazardous materials storage increase the potential for future incidents.

4: CRITICAL FACILITIES

A Critical Facility is defined as a building, structure, or location which:

- Is vital to the hazard response effort.
- Maintains an existing level of protection from hazards for the community.
- Would create a secondary disaster if a hazard were to impact it.

Critical Facilities within Hazard Areas

Hazards identified in this plan are regional risks and, as such, all critical facilities fall into the hazard area. The exception to this is flooding. There are several critical facilities that fall within the 100-year floodplain as shown in the table at the end of this section. The Critical Facilities List for the Town of Palmer has been identified utilizing a Critical Facilities List provided by the State Hazard Mitigation Officer. Palmer's Hazard Mitigation Committee has broken up this list of facilities into four categories:

• The first category contains facilities needed for Emergency Response in the event of a disaster.

• The second category contains Non-Emergency Response Facilities that have been identified by the Committee as non-essential. These are not required in an emergency response event, but are considered essential for the everyday operation of Palmer.

- The third category contains Facilities/Populations that the Committee wishes to protect in the event of a disaster.
- The fourth category contains Potential Resources, which can provide services or supplies in the event of a disaster.

The critical facilities and evacuation routes potentially affected by hazard areas are identified in Table 4-1, following this list. The Past and Potential Hazards/Critical Facilities Map (Appendix D) identifies these facilities.

Category 1 – Emergency Response Services

The Town has identified the Emergency Response Facilities and Services as the highest priority in regards to protection from natural and man-made hazards.

1) Emergency Operations Center (informal; not official)

Town Administration Building – 4417 Main Street, Palmer

Secondary: Palmer Fire Station – 12 Walnut Street, Palmer

Three Rivers Fire District 2 Radio Repeater Site, Pathfinder Regional Vocational

School - 240 Sykes Street, Three Rivers

2) Fire Stations

Palmer Fire Station – 12 Walnut Street, Palmer Bondsville Fire Station – 3174 Main Street, Bondsville Three Rivers Fire Station – 50 Springfield Street, Three Rivers

3) Police Station

Palmer Town Police Department - 4417 Main Street, Palmer

Department of Public Works
 Palmer DPW – 1015 Bridge Street, Palmer

5) Water Districts

Palmer Water Department – 30 Reservoir Street, Palmer Three Rivers Water Department – 2031 Main Street, Three Rivers Bondsville Water Department, 3147 Main Street, Bondsville Thorndike Water Department, 4070 Church Street, Thorndike

6) Emergency Fuel Stations

MassHighway Depot – Park Street Palmer DPW – 1015 Bridge Street Amerigas – 1162 Park Street

7) Facilities with Backup Power

Town Administration Building – 4417 Main Street, Palmer - emergency generator to serve Emergency Operations Center and Police Department Palmer Fire Station – 12 Walnut Street, Palmer Bondsville Fire Station – 3174 Main Street, Bondsville Three Rivers Fire Station – 50 Springfield Street, Three Rivers Palmer DPW – 1015 Bridge Street, Palmer (2 portable generators) Palmer Waste Water Treatment Plant – 1 Norbell Street, Three Rivers Converse Middle School – 24 Converse Street, Palmer Old Mill Pond School – 4107 Main Street, Thorndike Palmer High School – 4105 Main Street, Thorndike Pathfinder Regional Vocational Technical High School – 240 Sykes St., Three Rivers St. Thomas, 1076 Thorndike Street, Palmer * UMass Wing Memorial Hospital and Medical Centers - 40 Wright Street, Palmer

8) Emergency Shelters

Converse Middle School – 24 Converse Street, Palmer* Faith Baptist Christian Academy – 251 Shearer Street, Palmer Old Mill Pond School – 4107 Main Street, Thorndike* Palmer High School – 4105 Main Street, Thorndike* Pathfinder Regional Vocational Technical High School – 240 Sykes St., Three Rivers* St. Peter & Paul Church – 2383 Main Street, Three Rivers St. Thomas, 1076 Thorndike Street, Palmer * *Shelters also have generators.

9) Helicopter Landing Sites (Lifeflight-Lifestar preapproved)

Palmer Fire District 1

CrossRoads, Intersection Rt. 20 & Rt. 67 Rt.67 / Boston Rd. — West of Washington St. King Brook Farm / Pat Turley Residence Route 20 Batting Cages, Park Street Pioneer Plaza, Park & Breckenridge Street Sanderson McCloud Field, South Main Street Converse Middle School (Legion Field): enter from either 1 Walnut Street or 2 Converse Street Cedar Foods, Wilbraham Street Big Y / Ames Parking Lot. Thorndike Street Wing Memorial Hospital, (Pre-Approved Lifeflight), Wright Street Burleigh Park, Old Warren Road Palmer High School, Main Street, Thorndike St. Joe's Field, Pine Street, Thorndike

Three Rivers, Fire District 2

1Mart, Enter From: 1 Calkins Street, 2 Wibraham Street Laviolette Field, Belanger Street Pulaski Park, Belchertown Road Pathfinder Reg. Voc. Tech. High School, Rt. 181 Pathfinder Reg. Voc. Tech. High School, Panek Street St. Peter & Paul Church Parking Lot, Rt. 181

Bondsville, Fire District 3

St. Peter & Paul Cemetery, Fuller Street

Palmer Airport, Emery Street, Pre-approved Lifeflight,

10) Communications

Bald Peak Fire Repeater, Hovey Hill Road, Palmer Cell Tower, 80 Stimson Street, Palmer Cell Tower, Wilbraham Street, Palmer Cell Tower, south end of Peterson, Palmer Cell Tower, off Robinson, Palmer Antennae, water tank at top of Breckenridge Street, Palmer Three Rivers Fire District 2 Radio Repeater Site, Pathfinder Regional Vocational School - 240 Sykes Street, Three Rivers

11) Hospitals

UMass Wing Memorial Hospital and Medical Center – 40 Wright Street, Palmer Palmer Ambulance – Shearer Street Extension

12) Primary Evacuation Routes

Route 32 (most reliable, can go north and get to Ware) Route 90 (most reliable for east or west travel) Route 181 (prone to flooding) Route 67 (prone to flooding) Route 20 (least reliable, problematic with flood events)

13) Bridges/Culverts Located on Evacuation Routes

Bridge Street - Chicopee River, Three Rivers Main Street - Quaboag River, Three Rivers Palmer Street - Quaboag River, Palmer Route 181/Palmer Street - Ware River, Palmer East Main Street - Ware River Canal, Thorndike Main Street - Ware River, Thorndike Church Street - Ware River, Thorndike Church Street - Ware River, Thorndike State Street - Ware River, Thorndike (to be replaced) Route 20/Wilbraham Street - Quaboag River, Palmer Route 67/Boston Road - Kings Brook, Palmer CLOSED Interstate 90, Eastbound - Quaboag River, Palmer Interstate 90, Westbound - Quaboag River, Palmer Route 20 @ corner of Breckenridge Route 20 @ ¼ of a mile west under RR crossing, Palmer South Main Street @ Fox, Palmer Route 32 @ Fish Hatchery, Palmer

Category 2 – Non Emergency Response Facilities

The town has identified these facilities as non-emergency facilities; however, they are considered essential for the everyday operation of Palmer.

1) Water Supply

Palmer Water District

• Galaxy Wellfield #1 and Gravel Pack Well #2, Salem Street (under water with flood);

 Upper and Lower Graves Brook Reservoir, off Breckenridge Street – 30 Reservoir Street

Three Rivers

• Groundwater wells located near the Ware River on Route 181 near Pathfinder Regional Vocational High School (under water with flood)

Bondsville

- River Road, Belchertown
- 2) Drinking Water Treatment Plants

Palmer Water District

- Graves Brook Reservoir Treatment Facility, 30 Reservoir Road, Palmer
- Granular Activated Carbon Treatment Plant Salem Street

Three Rivers

- 280 Sykes Street (corrosion control only)
- 3) Water Storage

Palmer Water District

• 750,000 gallon steel water storage tank - top of Breckenridge Street

• 1 million gallon clearwell, Graves Brook Reservoir Treatment Facility, 30 Reservoir Street, Palmer

Three Rivers

• 1.5 million gallon water tanks – Baptist Hill

Bondsville

Tank top of High Street, Bondsville

Thorndike

• Tank on Center Street (supplies Diamond International Corp.)

- 4) Waste Water Treatment Plants Palmer Waste Water Treatment Plant – 1 Norbell Street, Three Rivers
- 5) Critical Culverts (roads with stream crossings) Quaboag Valley Mobile Home Park, Route 181 @ Burgundy Brook, Bondsville Nipmuck Road, Palmer Emery Street (3), Bondsville Foster Street, Bondsville Main Street, Bondsville High Street, Thorndike (by Junction Store) Center Street, Thorndike (on evacuation route) Bacon Road, Palmer West Ware Road, Palmer Route 20 @ corner of Breckenridge, Palmer (on evacuation route) Route 20 @ ¼ of a mile west under RR crossing, Palmer (on evacuation route) South Main Street @ Fox, Palmer (on evacuation route) Route 32 @ Fish Hatchery, Palmer (on evacuation route)

Category 3 – Facilities/Populations to Protect

The third category contains people and facilities that need to be protected in event of a disaster.

1) Special Needs Population

Bright Beginnings Child Care Center – 15 Linda Street, Three Rivers
Camp Ramah – 39 Bennett Street, Thorndike
Camp Stanica – Phillip Street, Bondsville
Converse Middle School – 24 Converse Street, Palmer
Faith Baptist Church Academy – 251 Shearer Street, Palmer
Learning Factory – 62 Springfield Street, Three Rivers
Old Mill Pond School – 4107 Main Street, Thorndike
Palmer Head Start – 4023 Main Street, Thorndike
Palmer Healthcare Center – 250 Shearer Street, Palmer
Palmer High School – 4105 Main Street, Thorndike
Pathfinder Regional Vocational Technical High School – 240 Sykes St., Three Rivers
Quaboag Children's Center – 60 Central Street, Palmer
Rainbow Connection Nursery School and Day Care – 17 Highland Street, Palmer

2) Elderly Housing/Assisted Living

Kirkwood Place Elderly Housing Independent Living – 4216 Main Street, Thorndike Laurel Manor/Palmer Housing Authority – 13 Fletcher Street, Palmer Palmer Green Estates – 1 Beacon Drive, Palmer Palmer House Alzheimer's Center, 250 Shearer Street, Palmer

3) Public Buildings/Areas

Bondsville Post Office – 3069 Main Street, Bondville Palmer District Court – 235 Sykes Street, Thorndike Palmer Post Office – 1057 Park Street, Palmer Thorndike Post Office – 36 Church Street, Thorndike Three Rivers Post Office – 2020 Bridge Street, Three Rivers Roger Reed State Salmon Hatchery – Route 32, Thorndike Town Administration Building – 4417 Main Street, Palmer Palmer Public Library, 1455 North Main Street, Palmer

4) Schools

Converse Middle School – 24 Converse Street, Palmer Faith Baptist Church Academy – 251 Shearer Street, Palmer Old Mill Pond Elementary School - 4107 Main Street, Thorndike Palmer High School - 4105 Main Street, Thorndike Pathfinder **Regional** Vocational Technical High School – 240 Sykes St., Three Rivers St. Thomas, 1076 Thorndike Street, Palmer *

5) Churches

Crossway Christian Church, 1130 South Main Street, Palmer Faith Baptist Church – 251 Shearer Street Second Baptist Church – 1050 Thorndike Street, Palmer Second Congregational Church – 1080 Pleasant Street, Palmer St. Annes Church, Main Street, Palmer Saint Bartholomew, Main Street, Bondsville St. Paul's Universalist Church, 1060 Central Street, Palmer Saint Thomas, 1076 Thorndike Street, Palmer

6) Historic Buildings/Sites

Four Corners Cemetery, Main Street, Thorndike Palmer Center Cemetery, Flint Street, Palmer Oak Knoll Cemetery , Thorndike Street, Palmer Palmer Center Cemetery, Route 32 and Warren Street Palmer Memorial Hall, 1029 Central Street , Palmer (State Register) Thorndike Mills, Church Street, Thorndike Thorndike Street High School, Park Street and Converse Street, Palmer Three Rivers Cemetery, Main Street, Three Rivers Union Station/Steaming Tender Restaurant, 28 Depot Street, Palmer (State Register) Wright Wire Mills, Route 20, Palmer King Brook Farm, Route 67, Palmer Harry Johnson House, Route 67, Palmer

7) Apartment Complexes (5 units or more)

1302 South Main Street, Palmer
1295-1307 South Main Street, Palmer
1089 Park Street, Palmer
1035 Central Street, Palmer
1 Shearer Street, Palmer
98-104 Springfield Street, Three Rivers
2014-2020 Palmer Street, Three Rivers
25-39 Front Street, Three Rivers
9-19 Kelley Street, Three Rivers
9-15 Springfield Street, Thorndike

8) Major Employers (Industrial Parks, Factories, etc.)

Carpenter Metals, Route 20, Palmer Sanderson McCloud, South Main Street, Palmer Maple Tree Industries, Wilbraham Street, Palmer Hastings, Chamber Road, Three Rivers Mustang Seats, Springfield Street, Three Rivers Palmer Industrial Park, Fuller Road, Bondsville

Hazard Type	: Critical Facilities and Evacuation R Hazard Area	Critical Facilities Affected	Evacuation Routes Affected
Flooding (100-year)	Route 20 and Route 67 at Palmer/Warren Town Line; Area surrounding Route 181; Ludlow Dam Area; Emery Street Area; Route 32 south of Fay's Bridge	 Palmer DPW, 1015 Bridge Street, Palmer Palmer Waste Water Treatment Plant, 1 Norbell Street, Three Rivers Galaxy Wellfield 	Routes 20, 90, 181, and 32 (@ southern end)
Flooding (localized)	Water Street, Palmer Foundry Street, Palmer	• Palmer DPW, 1015 Bridge Street, Palmer	None
Severe Snow/Ice Storm	Entire Town	None	Routes 67, 20, 90, 181
Hurricane/Severe Wind	Area adjacent to Routes 20 and Routes 181	All facilities	Routes 67, 20, 90, 181
Wildfire/Brushfire	Forested areas surrounding Fox Hill, Pottaquatic Mountain (bounded by routes 67, 90, and 32)	Woodland Hill Academy in Ware, Malbouf Road	Route 67
Earthquake	Entire Town	All facilities	Routes 67, 20, 90, 181
Dam Failure	Depends on dam	Depends on dam	Depends on dam
Drought	Entire Town	All 4 water districts	N/A
Hazardous Materials	Properties along Routes 90, 181, 20	Depends on incident	Routes 90, 181, 20

(Past & Potential Hazards/Critical Facilities Map Located In Appendix D)

5: MITIGATION STRATEGIES

One of the steps of this Natural Hazard Mitigation Plan is to evaluate all of the town's existing policies and practices related to natural hazards and identify potential gaps in protection. Once these gaps in protection are identified, future mitigation strategies can be crafted and recommended. This is done by evaluating existing and future measures in comparison to the Town's goal statement for natural hazard mitigation.

Goal Statement

To minimize the loss of life, damage to property, and the disruption of governmental services and general business activities due to natural disasters. To provide adequate shelter, water, food and basic first aid to displaced residents in the event of a natural disaster and to provide adequate notification and information regarding evacuation procedures, etc., to residents in the event of a natural or man-made disaster.

For the extent of this analysis, the Committee reviewed the following Town documents:

- CEM Plan
- Open Space and Recreation Plan
- Community Development Plan
- Zoning By-Laws
- Subdivision Rules and Regulations
- Other relevant By-Laws as identified (Fire Department Burn Permit Procedures,

Building Code, etc.)

This section of the plan serves to identify current mitigation strategies and recommend future mitigation strategies. This is done both generally, and by hazard type.

General Mitigation Measures

Several of the recommended mitigation measures have multiple benefits because, if implemented, they will mitigate or prevent damages from more than one type of natural hazard. These do not fall under one hazard type, but could be put into place for facilitation of better natural hazard protection generally.

Some of these general hazard-related strategies and measures do not fall specifically under the category of

What's the CEM Plan?

An important existing general preparedness and response tool is Palmer's Comprehensive Emergency Management Plan (CEM Plan). Although the CEM Plan is focused on the procedural response to an emergency, it organizes information, includes supply and information inventories, and outlines detailed steps for increasing proparedness "mitigation," but are instead tools for preparedness. The Hazard Mitigation Planning Committee recognizes that these are also important recommendations for the Town, and has included them here:

Action Item: Establish true Emergency Operations Center, pending availability of funding.

Responsible Department/Board: Town Manager, Town Council, and Emergency Management Director Proposed Completion Date: 2011

Action Item: Contact television channels 3, 22, and 40 to understand procedures for emergency notification as a way to supplement existing Connect-CTY emergency notification system.

Responsible Department/Board: Emergency Management Director

Proposed Completion Date: 2008

Action Item: Collect, periodically update, and disseminate information on emergency information via town website on what to include in a 'home survival kit,' how to prepare homes and other structures to withstand flooding and high winds, and the proper evacuation procedures to follow during a natural disaster.

Responsible Department/Board: Local Emergency Planning Committee, Emergency Management Director

Proposed Completion Date: 2009 and ongoing

Action Item: Work with Community Emergency Response Team to equip and maintain emergency response trailer.

Responsible Department/Board: Emergency Management Director

Proposed Completion Date: 2008 and ongoing

Action Item: Work to attain regional status for Local Emergency Planning Committee and certification for all hazards emergency planning.

Responsible Department/Board: Local Emergency Planning Committee, Emergency Management Director

Proposed Completion Date: Ongoing

Flooding

The key factors in flooding are the water capacity of water bodies and waterways, the regulation of waterways by flood control structures, and the preservation of flood storage areas and wetlands. As more land is developed, more flood storage is demanded of the town's water bodies and waterways.

Current Mitigation Measures

The Town currently addresses this problem with a variety of mitigation tools and strategies. Flood-related regulations and strategies are included in the Town's zoning by-law, subdivision regulations, as well as a proposed stormwater management by-law. Relevant goals are included in the adopted Open Space and Recreation Plan. Infrastructure like dams and culverts are in place to manage the flow of water. These current mitigation strategies are outlined in the following table.

Table 5-1: Existing Flood Hazard Mitigation Measures				
Existing Strategy	Description	Effectiveness	Potential Changes	
Flood Control Structures	Three Rivers flood control	Very effective.		
	structures installed in 1960s by			
	Army Corps of Engineers.			
Culvert Replacement	Priority list of necessary culvert	Very effective for	Funding needed	
	replacements and other	managing flood	to do	
	construction projects to	control needs.	replacements.	
	effectively manage flooding.			
Stormwater	Maintain or reduce	Effective for reducing		
Management Ordinance	predevelopment runoff	peak flows		
	characteristics to the extent			
	feasible			
Earth Removal	Some requirements for large-	Not effective for	Need to include	
Ordinance	scale earth removal,	preventing water	requirement for	
	restricting location and	pollution and	cash or surety	
	regulating drainage,	sedimentation.	bond. Also need	
	vegetation, etc.		more monitoring	
			and	
			enforcement.	

	Floodplain District	Overlay district to protect	Very effective for	
		areas delineated as part of	preventing	
		the 100-year floodplain by	incompatible	
		regulating uses and special	development within	
		permit requirements.	the flood prone	
		(This also includes any	areas.	
		development within the		
		floodway in the Village		
		Center Districts.)		
S	Water Supply	District to protect surface and	Very effective for	Revise hazardous
JCe	Protection District	ground water resources by	preventing water	materials
inaı		regulating certain uses,	contamination and	definitions for
Zoning Ordinances		drainage, and other	promoting infiltration.	clarification, using
ing		requirements within recharge		state model from
Zon		area of aquifer.		DEP.
	Open Space	Provides regulations for higher	Effective for	
	Residential	density subdivision	minimizing impervious	
	Development	development by right	surface, allowing for	
		Requires 50% protection of	more groundwater	
		contiguous open space.	infiltration.	
	Common Driveway	Provides for minor residential	Effective for	
		development without	minimizing impervious	
		additional roads thereby	surface, allowing	
		lessening environmental	more groundwater	
		impact.	infiltration.	
suc	Special Permit	Some uses require special	Somewhat effective	Introduce better
latic		permit approval, and must	for preventing	background
nɓe		meet environmental	incompatible	checks on
n Re		standards.	development.	developers, and
visic				introduce more
Subdivision Regulations				inspections.
SL				1

	Definitive Plan	100-year floodplain, wetlands,	Somewhat effective	
		waterbodies, conservation	for managing run-off	
		areas, drainage patterns,	and preventing	
		proposed septic or sewer and	contamination.	
		water supply must all be		
		shown.		
	Additional	Development Impact	Effective for	
	Requirements	Statement; Wetlands	managing impacts	
		Protection; Water Supply	from development.	
		Protection District; Hydrology		
		Study and Drainage		
		Calculation; Sanitary Sewer		
		Study; Water Study;		
		Erosion/Sediment Control Plan		
	Design Standards	Protection of Natural	Very effective for	
		Features/ Conservation	protecting natural	
		Restrictions - details what	drainainge systems	
		must be preserved.	(wetlands, streams,	
			floodway, etc.)	
Palm	er Open Space and	The OSRP inventories natural	Effective in identifying	Implement
Recre	eation Plan	features and promotes	sensitive resource	relevant goals
		natural resource preservation	areas, including	and policies in
		in the town, including the	floodplains.	Plans.
		floodplain; wetlands,	Encourages forest,	
		groundwater recharge areas,	farmland protection,	
		farms and open space, rivers,	help conserve the	
		streams and brooks. The Plan	town's flood storage	
		also identifies key goals and	capacity.	
		strategies to protect open		
		space.		
Natio	onal Flood Insurance	As of 2006, there were 30	Somewhat effective,	
Proar	am Participation	homeowners with flood	provided that the	
- 9	1	insurance policies.	town remains enrolled	
		1	in the National Flood	
			Insurance Program.	
			insulance nogram.	

Future Mitigation Measures

Several potential changes to the Town's current strategies have been identified in the above table, and these, as well as recommendations for other future mitigation strategies, are compiled below:

Action Item: Revise earth removal ordinance to include requirement for cash or surety bond, and to introduce more monitoring and enforcement.

Responsible Department/Board: Planning Board

Proposed Completion Date: 2009

Action Item: Replace priority culverts on Stormwater Management Project List, pending availability of funding.

Responsible Department/Board: Department of Public Works

Proposed Completion Date: ongoing

Action Item: Implement the goals and strategies of the Palmer Open Space and Recreation Plan dealing with protection of floodplain, forests, and farmland, including working with head assessor to resolve taxation issues on open space.

> **Responsible Department/Board:** Conservation Commission, Planning Board, Town Council, and Head Assessor

Proposed Completion Date: 2008 and ongoing

Action Item: Revise the Water Supply Protection Overlay District bylaw, using the state model from DEP, with a focus on clarifying the definition for hazardous materials.

Responsible Department/Board: Planning Board, Water Districts, Fire, Local Emergency Planning Committee, Emergency Management Director

Proposed Completion Date: 2009

Action Item: Educate citizens living in the floodplain about the NFIP, pending availability of funding.

Responsible Department/Board: Building Inspector, Conservation Commission

Proposed Completion Date: ongoing

- Action Item: For special permits, introduce better background checks on developers, and introduce more inspections.
- Responsible Department/Board: Planning Board, Conservation Commission

Proposed Completion Date: 2009

What is the NFIP's Community Rating System?

The National Flood Insurance Program has developed suggested floodplain management activities for those communities who wish to more thoroughly manage or reduce the impact of flooding in their jurisdiction. Through use of a rating system (CRS), a community's floodplain management efforts can be evaluated for effectiveness. The rating, which indicates an above average floodplain management effort, is then factored into the premium cost for flood insurance policies sold in the community. The higher the rating achieved in that community, the greater the reduction in flood insurance premium costs for local property owners. MEMA can provide additional information regarding participation in the NFIP-CRS Program.

Severe Snow/Ice Storm

Winter storms can be especially challenging for emergency management personnel. The Massachusetts Emergency Management Agency (MEMA) serves as the primary coordinating entity in the statewide management of all types of winter storms and monitors the National Weather Service (NWS) alerting systems during periods when winter storms are expected. Even though the storm has usually been forecast, there is no certain way for predicting its length, size or severity. Therefore, mitigation strategies must focus on preparedness prior to a severe snow/ice storm.

Current Mitigation Measures

The Town's current mitigation tools and strategies focus on preparedness, with many regulations and standards established based on safety during storm events. These current mitigation strategies are outlined in the following table.

Note: To the extent that some of the damages from a winter storm can be caused by flooding, all of the flood protection mitigation measures described in Table 5-1 in the previous section can also be considered as mitigation measures for severe snow/ice storms.

	Table 5-2: Existing Severe Snow/Ice Storm Hazard Mitigation Measures				
	Existing Strategy	Description	Effectiveness	Potential Changes	
Zoning	Common Driveways	Allows for two adjacent lots to share a driveway, fewer curb cuts.	Effective for providing access		

1				
	Special Permit:	Structures are required to	Very effective for	
	Telecommunication	be as minimally invasive as	preventing	
	Towers, Antennae, and	possible to the	damage in the	
	Facilities	environment, and	case of a severe	
		regulations call for a large	storm.	
		setback as a further		
		precaution.		
	Site Plan	Utilities must be placed	Effective for	
	Review/Approval	underground, unless	preventing power	
	Process	applicant proves	loss.	
		impractical.		
_	Design Standards	Street grade regulations	Effective.	
Subdivision		(maximum ranges from 5%		
, vibo		to 8% depending on street		
Sub		category); minimum sight		
		distances at intersections.		
State	Building Code	The Town of Palmer has	Effective. New	
		adopted the	utilities must go	
		Massachusetts State	underground in	
		Building Code.	new developments.	
Backu	up Electric Power	Shelters have backup	Very effective in	
		power.	case of power loss.	
Tree N	lanagement	List of dangerous trees	Very effective,	
	-	created annually for	preventative	
		National Grid.	collaboration.	

Future Mitigation Measures

No potential changes to the Town's current strategies have been identified in the above table, and discussion with the Natural Hazards Mitigation Committee confirms that no future mitigation measures are needed.

Hurricanes/Severe Wind

Of all the natural disasters that could potentially impact Palmer, hurricanes provide the most lead warning time because of the relative ease in predicting the storm's track and potential landfall. MEMA assumes "standby status" when a hurricane's location is 35 degrees North Latitude (Cape Hatteras) and "alert status" when the storm reaches 40

degrees North Latitude (Long Island). Even with significant warning, hurricanes can do significant damage – both due to flooding and severe wind.

The flooding associated with hurricanes can be a major source of damage to buildings, infrastructure and a potential threat to human lives. Therefore, all of the flood protection mitigation measures described in Table 5-1 can also be considered hurricane mitigation measures.

The high winds that oftentimes accompany hurricanes can also damage buildings and infrastructure. But regulations can be put into place to help minimize the extent of wind damages.

The Town's current mitigation strategies to deal with severe wind are equally applicable to wind events such as tornadoes and microbursts. Therefore, the analysis of severe wind strategies is coupled with this hazard.

Tornadoes/Microbursts

The location and extent of potential damaging impacts of a tornado are completely unpredictable. Most damage from tornadoes or microbursts comes from high winds that can fell trees and electrical wires, generate hurtling debris and, possibly, hail. According to the Institute for Business and Home Safety, the wind speeds in most tornadoes are at or below design speeds that are used in current building codes. In addition, current land development regulations can also help prevent wind damages.

The following table outlines the Town's existing mitigation strategies that help prevent wind damages, whether from hurricanes, tornadoes, microbursts, or any other event.

	Table 5-3: Existing Severe Wind Hazard Mitigation Measures (Including Hurricane, Tornado, Microburst Hazards)				
E	Existing Strategy	Description	Effectiveness	Potential Changes	
Zoning Ordinanaces	Special Permit: Mobile Homes	Special permit is required for individual mobile homes/trailers to be temporarily allowed in residential districts (prohibited in Floodplain	Somewhat effective for preventing damage to susceptible structures		
Z		District, or any Village Center District)			

		a		
	Special Permit:	Structures are required to be	Very effective for	
	Telecommunication	as minimally invasive as	preventing damage	
	Towers, Antennae,	possible to the environment,	in the case of a	
	and Facilities	and regulations call for a	severe storm.	
		large setback as a further		
		precaution.		
	Site Plan	Utilities must be placed	Effective for	
	Review/Approval	underground, unless	preventing power	
	Process	applicant proves	loss.	
		impractical.		
State	Building Code	The Town has adopted the	Effective.	
		MA State Building Code.		
Emerg	gency Preparedness	Regular annual meetings	Effective	Continue annual
with V	/erizon, Mobile	with utility companies on		meetings; secure
Pipelii	ne, Baystate Gas,	emergency preparedness		phone numbers
Como	cast, National Grid			for contact during
				emergencies.
Tree N	Management	List of dangerous trees	Very effective,	
		created annually for	preventative	
		National Grid.	collaboration.	

Future Mitigation Measures

Several potential changes to the Town's current strategies have been identified in the above table. There is one mitigation strategy for the future:

Action Item: Continue annual meetings with utility companies and secure phone numbers for contact during emergencies.

Responsible Department/Board: Local Emergency Planning Committee Proposed Completion Date: Ongoing

Wildfire/Brushfire

Although somewhat common, the vast majority of brushfires in Palmer are small and quickly contained. However, as with any illegal fire or brushfire, there is always the risk that a small brushfire could grow into a larger, more dangerous wildfire, especially if conditions are right. Therefore, it is important to take steps to prevent wildfires and brushfires from turning into natural disasters.

Current Mitigation Measures

The following table identifies what the Town is currently doing to manage brushfires and makes some suggested potential changes and recommendations for decreasing the Town's likelihood of being heavily impacted by a wildfire or brushfire.

	Table 5-4: Existing Wildfire/Brushfire Hazard Mitigation Measures			
Exi	isting Strategy	Description	Effectiveness	Potential Changes
Zoning	Water Supply Protection District	Special permitted businesses must file hazardous materials management plan with Fire Chief and other Town officials.	Somewhat effective.	
Subdivision Regulations	Definitive Plan	The Fire Chief, along with the Planning Board, is involved in the review of the definitive plan; plans must include location of hydrants and account for adequate fire flow.	Effective.	
Subdivis	Construction Standards	Fire alarm boxes must be installed under the supervision of the Fire Department.	Effective.	
Burn Permits		Residents must obtain burn permits, and personnel provide information on safe burn practices.	Somewhat effective.	Increase enforcement of burning regulations, perhaps invoke penalties for offenders.
Public Outre	c Education/ each	The Fire Department has an ongoing educational program in the schools.	Effective.	

Future Mitigation Measures

Several potential changes to the Town's current strategies have been identified in the above table, and these, as well as recommendations for other future mitigation strategies, are compiled below:

Action Item: Increase education and enforcement of burn permits; including pre-season review of regulations in public outreach campaign and/or invoking penalties for offenders

- Responsible Department/Board: Fire Department
- Proposed Completion Date: ongoing

Earthquake

Although there are five mapped seismological faults in Massachusetts, there is no discernable pattern of previous earthquakes along these faults nor is there a reliable way to predict future earthquakes along these faults or in any other areas of the state. Consequently, earthquakes are arguably the most difficult natural hazard to plan for.

Most buildings and structures in the state were constructed without specific earthquake resistant design features. In addition, earthquakes precipitate several potential devastating secondary effects such as building collapse, utility pipeline rupture, water contamination, and extended power outages. Therefore, many of the mitigation efforts for other natural hazards identified in this plan may be applicable during the Town's recovery from an earthquake.

Current Mitigation Measures

The Town's most relevant existing mitigation measures are described in the following table.

	Table 5-5: Existing Earthquake Hazard Mitigation Measures				
Existing Strategy Description		Effectiveness	Potential Changes		
	Special Permit:	Structures must have	Very effective for		
D	Telecommunicati	large setback (105%) of	preventing damage		
Zoning	on Towers,	height.	to nearby structures		
Z	Antennae, and		in the case of an		
	Facilities		earthquake.		
State	Building Code	The Town of Palmer has	Effective for new		
		adopted the State	buildings and		
		Building Code.	substantial		
			renovations.		

Future Mitigation Measures

Potential changes to the Town's current strategies have been identified in the above table, and these are compiled below:

Action Item: Ensure that all identified shelters have sufficient back-up utility service in the event of primary power failure.

Responsible Department/Board: Emergency Management Director

Proposed Completion Date: 2012

Dam Failure

Dam failure is a highly infrequent occurrence, but a severe incident could prove catastrophic. In addition, dam failure most often coincides with flooding, so its impacts can be multiplied, as the additional water has no where to flow.

Current Mitigation Measures

The only mitigation measures currently in place are the state regulations governing the construction, inspection, and maintenance of dams. This is managed through the Office of Dam Safety at the Department of Conservation and Recreation.

I	Table 5-6: Existing Dam Failure Hazard Mitigation Measures				
Existing Strategy	Description	Effectiveness	Potential Changes		
New Dam	State law requires a permit	Effective. Ensures			
Construction	for the construction of any	dams are adequately			
Permits	dam.	designed.			
Dam Inspections	DCR has an inspection	Low. The			
	schedule that is based on	responsibility for this is			
	the hazard rating of the	now on dam owners,			
	dam (low, medium, high	who may not have			
	hazard).	sufficient funding to			
		comply.			

Future Mitigation Measures

Recent changes in legislation have shifted some of the responsibility of dam safety onto dam owners. The Town recognizes the need to adjust to this change. While there are no changes to the Town's current strategies, recommendations for future mitigation strategies, are compiled below:

Action Item: Work with State of Massachusetts to understand and get training relative to Emergency Action Plan for Winsor Dam and Goodnough Dike. (If 1990 EAP for dam and dike are most recent, exert pressure for updates to these plans.)

Responsible Department/Board: Town Council, Emergency Management Director

Proposed Completion Date: 2010

Action Item: Obtain all most recent maps of inundation areas and evacuation routes for other high hazard dams.

Responsible Department/Board: Emergency Management Director

Proposed Completion Date: 2011

Action Item: Educate citizens living in inundation zones about evacuation routes in case of dam failure, pending the availability of funding.

Responsible Department/Board: Emergency Management Director

Proposed Completion Date: 2012

Drought

Although Massachusetts does not face extreme droughts like many other places in the country, it is susceptible to dry spells and drought. And unlike other places, drought can most likely be effectively mitigated in regions like the Pioneer Valley if measures are put into place.

Current Mitigation Measures

Palmer has several water protection regulations in place, as evidenced in the section on flooding. Additional regulations and mitigation options, specific to drought mitigation, are included here.

	Table 5-7: Existing Drought Hazard Mitigation Measures				
Ex	isting Strategy	Description	Effectiveness	Potential Changes	
	Water Supply Protection District	District to protect groundwater resources by regulating certain uses, drainage, and other	Very effective for preventing groundwater contamination and	Revise hazardous materials definitions for clarification – utilize state model	
		requirements within recharge area of aquifer.	increasing infiltration.	from DEP.	
Zoning Ordinances	Cluster Development	Provides regulations for cluster subdivision development by special permit. Allows protection of contiguous open space.	Somewhat effective for minimizing impervious surface, allowing for more groundwater infiltration.		
Zoning	Common Driveway	Provides for minor residential development without additional roads thereby lessening environmental impact.	Effective for minimizing impervious surface, allowing more groundwater infiltration.		
	Earth Products Excavation Operations	Rigorous requirements for large-scale earth removal, restricting location and regulating drainage, vegetation, etc.	Effective for preventing water pollution and sedimentation.		

	Definitive Plan	Proposed septic or sewer	Somewhat effective for	
		and water supply must be	determining water	
		shown.	supply and quality,	
sgs			preventing	
< R€			contamination.	
Subdiv Regs	Additional	Hydrology Study and	Effective for	
SL	Requirements	Drainage Calculation;	determining water	
		Sanitary Sewer Study;	supply, quality prior to	
		Water Study; Development	development.	
		Impact Statement;		
Storm	nwater	Provides for recharge of	Effective	
Mana	agement	groundwater sources		
Ordin	ance			
Palme	er Open Space	Makes recommendation	Effective to support	Implement
and F	Recreation Plan	to protect Town's water	water	recommendations
		supply.	conservation/protection	
			efforts.	
Public	Water Supply	These response plans include	Effective as each	
Emerg	gency Response	various types of emergencies	contingency plan is	
Plan (required by	and could include major fires,	outlined specifically for	
Massa	chusetts	main pipe failures,	each system.	
Depar	tment of Public	contamination (long term and		
Works).		immediate health risk), long		
		term electrical failures,		
		floods, critical equipment		
		failure and drought.		

Future Mitigation Measures

Potential changes to the Town's current strategies have been identified in the above table, and these, as well as recommendations for other future mitigation strategies, are compiled below:

Action Item: Revise the Water Supply Protection Overlay District, using the state model from DEP, with a focus on clarifying the hazardous materials definitions,

Responsible Department/Board: Planning Board, Water Districts, Fire, Local Emergency Planning Committee, Emergency Management Director

Proposed Completion Date: 2009

Action Item: Implement the goals and strategies of the Palmer Open Space and Recreation Plan dealing with protection of floodplain, forests, and farmland.

Responsible Department/Board: Conservation Commission, Planning Board, Town Manager, Agricultural Commission

Proposed Completion Date: Ongoing

Hazardous Materials

Hazardous materials are in existence throughout Town, and are constantly being moved on Palmer's roads and highways. However, there is no way to anticipate where and when a hazardous materials spill or explosion could take place. Therefore, it makes it somewhat difficult to determine mitigation strategies, but Palmer has some regulations currently in place to mitigate the impacts of a hazardous materials disaster.

	Table 5-8: Existing Hazardous Materials Hazard Mitigation Measures					
Existing Strategy		Description	Effectiveness	Potential Changes		
	Water Supply	No hazardous materials	Very effective for	Update definitions		
6	Protection	permitted within areas	preventing	to be consistent		
JCe	District	delineated as recharge areas	groundwater	with State		
inar		for groundwater aquifers.	contamination.	definitions.		
Zoning Ordinances		Special permitted businesses	Somewhat effective.			
ling		must file hazardous materials				
Zor		management plan with Fire				
		Chief and other Town				
		officials.				
Tier I	I Facilities Reporting	Evacuation response plan	Effective			
		required for each facility.				
Public	Water Supply	These response plans include	Effective as each			
Emergency Response		various types of emergencies	contingency plan is			

Plan (required by	and could include major fires,	outlined specifically for	
Massachusetts	main pipe failures,	each system.	
Department of Public	contamination (long term and		
Works).	immediate health risk), long		
	term electrical failures, floods,		
	critical equipment failure and		
	drought.		
LEPC Annual Exercise	Exercises range from table top	Effective	None
	scenario to full scale exercise.		
Post analysis review after	Review of what went well; what	Effective	None
actual events	did not		
Annual posting that Tier	Information of hazardous	Effective	None
II data available	materials made available		

Future Mitigation Measures

Potential changes to the Town's current strategies have been identified in the above table, and these are compiled below:

Action Item: Revise the Water Supply Protection Overlay District, using the state model from DEP, with a focus on clarifying the hazardous materials definitions,

Responsible Department/Board: Planning Board, Water Districts, Fire, Local Emergency Planning Committee, Emergency Management Director

Proposed Completion Date: 2009

6: PRIORITIZED IMPLEMENTATION SCHEDULE

Summary of Critical Evaluation

The Palmer Hazard Mitigation Planning Committee reviewed each of the recommendation future mitigation measures identified, and used the following factors to prioritize mitigation projects. This list of factors is derived from FEMA's STAPLE+E criteria.

- Ability to reduce loss of life
- Ability to reduce disaster damage
- Social acceptability
- Ability to complete or be combined w/other actions
- Technical feasibility / potential success
- Impact on the environment
- Administrative workability
- Ability to meet regulations
- Political acceptability
- Ability to save or protect historic structures
- Legal implementation
- Ability to meet other community objectives
- Economic impact
- The duration of its implementation period
- Environmental compatibility

Project Prioritization

The Palmer Hazard Mitigation Planning Committee created the following prioritized schedule for implementation of prioritized items. The table lists items in order of priority. Note: As additional information becomes available regarding project leadership, timeline, funding sources, and/or cost estimates, the Plan will be reviewed and amended accordingly.

Table 6.1: Prioriti	zed Implementation Schedule	e – Action Plan		
Mitigation Action	Responsible Department/Board	Proposed Completion Date/ Reporting Date	Funding Source	Estimated Cost
Work with State of Massachusetts to understand and get training relative to Emergency Action Plan for Winsor Dam and Goodnough Dike. (If 1990 EAP for dam and dike are most recent, exert pressure for updates to these plans.)	Town Council, Emergency Management Director	2008 and ongoing	Town Staff/Volunteers	NA
Work to attain regional status for Local Emergency Planning Committee and certification for all hazards emergency planning.	Emergency Management Director, Local Emergency Planning Committee,	ongoing	Town Staff/Volunteers	NA
Replace priority culverts on Stormwater Management Project List, pending availability of funding.	Department of Public Works	ongoing	Hazard Mitigation Grant Program	TBD
Work with Community Emergency Response Team to equip and maintain emergency response trailer.	Emergency Management Director	2008 and ongoing	Tow nStaff/Volunteers and grants	TBD
Contact television channels 3, 22, and 40 to understand procedures for emergency notification as a way to supplement existing Connect-CTY emergency notification system.	Emergency Management Director	2008	Town Staff/Volunteers	NA

Implement the goals and strategies of the Palmer Open Space and Recreation Plan dealing with protection of floodplain, forests, and farmland, including working with head assessor to resolve taxation issues on open space.	Conservation Commission, Planning Board, Town Council, and Head Assessor	2008 and ongoing	Town Staff/Volunteers	NA
Educate citizens living in the floodplain about the NFIP, pending availability of funding.	Building Inspector, Conservation Commission	ongoing	Town Staff/Volunteers, and grants	\$5,000
Continue annual meetings with utility companies and secure phone numbers for contact during emergencies.	Local Emergency Planning Committee	ongoing	Town Staff/Volunteers	NA
Increase education and enforcement of burn permits; including pre-season review of regulations in public outreach campaign and/or invoking penalties for offenders	Fire Department	ongoing	Town Staff/Volunteers and grants	TBD
Revise the Water Supply Protection Overlay District bylaw, using the state model from DEP, with a focus on clarifying the definition for hazardous materials.	Planning Board, Water Districts, Fire, Local Emergency Planning Committee, Emergency Management Director	2009	Town Staff/Volunteers	NA
For special permits, introduce better background checks on developers, and introduce more inspections.	Planning Board, Conservation Commission	2009	Town Staff/Volunteers	NA
Collect, periodically update, and disseminate information on emergency information via town website on what to include in a 'home survival kit,' how to prepare homes	Local Emergency Planning Committee, Emergency Management Director	2009 and ongoing	Town Staff/Volunteers and grants	\$8,000

and other structures to withstand flooding and high winds, and the proper evacuation procedures to follow during a natural disaster.				
Revise earth removal ordinance to include requirement for cash or surety bond, and to introduce more monitoring and enforcement.	Planning Board	2009	Town Staff/Volunteers	NA
Obtain all most recent maps of inundation areas and evacuation routes for other high hazard dams.	Emergency Management Director	2011	Town Staff/Volunteers	NA
Establish true Emergency Operations Center, pending availability of funding.	Town Manager, Town Council, and Emergency Management Director	2011	Town Staff/Volunteers and grants	TBD
Ensure that all identified shelters have sufficient back-up utility service in the event of primary power failure.	Emergency Management Director	2012	Town Staff/Volunteers	NA
Educate citizens living in inundation zones about evacuation routes in case of dam failure, pending the availability of funding.	Emergency Management Director	2012	Town Staff/Volunteers and grants	\$6,000

7: PLAN ADOPTION & IMPLEMENTATION

Plan Adoption

Upon completion, copies of the Draft Local Hazards Mitigation Plan for the Town of Palmer were distributed to the town boards for their review and comment. A public meeting was held by the Palmer Town Manager to present the draft copy of the Palmer Local Natural Hazards Mitigation Plan to town officials and residents and to request comments from this committee and the general public. The Natural Hazards Mitigation Plan was formally approved by the Town Manager and forwarded to the Massachusetts Emergency Management Agency (MEMA) and the Federal Emergency Management Agency (FEMA) for their approval.

Plan Implementation

The implementation of the Palmer Local Natural Hazards Mitigation Plan will begin following its formal adoption by the Palmer Town Manager and approval by MEMA and FEMA. Those town departments and boards responsible for ensuring the development of policies, bylaw revisions, and programs as described in Sections 5 and 6 of this plan will be notified of their responsibilities immediately following approval. The Palmer Local Emergency Planning Committee will oversee the implementation of the plan.

Palmer's Natural Hazards Mitigation Plan will also serve as a foundation document as the Town moves into the development of a comprehensive plan.

Plan Monitoring and Evaluation

The Palmer Emergency Management Director will call meetings of all responsible parties to review plan progress an annual basis in each of the following years: 2009, 2010, 2011, 2012, 2013 and as needed (*i.e.*, following a natural disaster). The public will be notified of these meetings in advance through a posting of the agenda at Town Hall. Responsible parties identified for specific mitigation actions will be asked to submit their reports in advance of the meeting. Meetings will be organized and facilitated by the Emergency Management Director. Meetings will entail the following actions:

- Review events of the year to discuss and evaluate major issues, effectiveness of current mitigation, and possible mitigation for future events.
- Review and evaluate progress toward implementation of the current mitigation plan based on reports from responsible parties.
- Amend current plan to improve mitigation practices.

Following these discussions, it is anticipated that the committee may decide to reassign the roles and responsibilities for implementing mitigation strategies to different town departments and/or revise the goals and objectives contained in the plan. The committee will review and update the Palmer Local Natural Hazards Mitigation Plan every five years. This plan will expire in 2015. The first updated plan will be submitted to MEMA and FEMA in the fall of 2014.



Town Council

Councilors

Paul E. Burns President

Barbara A. Barry Vice President

Philip J. Hebert Council Clerk

Roger R. Duguay, Jr.

Michael R. Magiera

Raymond Remillard

Karl Williams

Eric Duda

William Heilman

Patricia A. Kennedy Acting Town Manager



"Bondsville, Depot Village, Thorndike & Three Rivers"

4417 Main Street Palmer, MA 01069 Town: (413) 283-2603

tcouncil@townofpalmer.com

December 13, 2010

Resolution 2011-10 - Adoption of Hazards Mitigation Plan

WHEREAS, the Town Council of the Town of Palmer, established a committee to prepare the Hazards Mitigation Plan; and

WHEREAS, several public planning meetings were held in 2008 regarding the development and review of the Hazards Mitigation Plan; and

WHEREAS, the Hazards Mitigation Plan contains several potential future projects to mitigate hazard damage in the Town of Palmer; and

WHEREAS, a duly-noticed meeting of the Town Council was held on December 13, 2010 to formally approve and adopt the Hazards Mitigation Plan.

NOW, THEREFORE, BE IT RESOLVED, that the Palmer Town Council bereby adopts the Palmer Hazards Mitigation Plan.

DATED: December 13, 2010 VOTED: YES _6____ NO _____ ABSTAIN_____ ABSENT _ 2

Jelen -

Philip Hebert, Council Clerk

APPENDICES

Appendix A – Technical Resources

1) Agencies

Massachusetts Emergency Management Agency (MEMA)	508/820-2000
Hazard Mitigation Section	
Federal Emergency Management Agency (FEMA)	
MA Regional Planning Commissions:	0177223 4173
Berkshire Regional Planning Commission (BRPC)	413/442-1521
Cape Cod Commission (CCC).	
Central Massachusetts Regional Planning Commission (CMRPC)	
Franklin Regional Council of Governments (FRCOG).	
Martha's Vineyard Commission (MVC)	
Merrimack Valley Planning Commission (MVPC)	
Metropolitan Area Planning Council (MAPC).	
Montachusett Regional Planning Commission (MRPC)	078/3/5-7376
Nantucket Planning and Economic Development Commission (NP&EDC)	508/228 7226
Northern Middlesex Council of Governments (NMCOG)	
Old Colony Planning Council (OCPC).	
Pioneer Valley Planning Commission (PVPC)	
Southeastern Regional Planning and Economic Development District (SRPEDD)	
MA Board of Building Regulations & Standards (BBRS)	617/227 1754
MA board of building Regulations & standards (bbR3)	
DCR Water Supply Protection.	
DCR Waterways.	
DCR Office of Dam Safety	
DFW Riverways.	
MA Dept. of Housing & Community Development	617/573 1100
Woods Hole Oceanographic Institute.	500/457 2100
UMass-Amherst Cooperative Extension	
National Fire Protection Association (NFPA)	
New England Disaster Recovery Information X-Change (NEDRIX – an association of private	0177770-3000
companies & industries involved in disaster recovery planning)	701/405 0270
MA Board of Library Commissioners.	
MA Highway Dept, District 2	
MA Division of Marine Fisheries	
MA Division of Capital & Asset Management (DCAM)	
University of Massachusetts/Amherst.	017/727-4030 412/545 0111
Natural Resources Conservation Services (NRCS)	
MA Historical Commission.	
U.S. Army Corps of Engineers	
Northeast States Emergency Consortium, Inc. (NESEC)	
National Oceanic and Atmospheric Administration: National Weather Service; Tauton, MA	
US Department of the Interior: US Fish and Wildlife Service	
US Geological Survey	

2) Mitigation Funding Resources

404 Hazard Mitigation Grant Program (HMGP)	Massachusetts Emergency Management Agency
406 Public Assistance and Hazard Mitigation	Massachusetts Emergency Management Agency

Community Development Block Grant (CDBG) Dam Safety Program Disaster Preparedness Improvement Grant (DPIG) Emergency Generators Program by NESEC‡ Emergency Watershed Protection (EWP) Program Service Flood Mitigation Assistance Program (FMAP) Flood Plain Management Services (FPMS) Mitigation Assistance Planning (MAP) Mutual Aid for Public WorksWestern Massach	MA Division of Conservation and Recreation Massachusetts Emergency Management Agency Massachusetts Emergency Management Agency Massachusetts Emergency Management Agency Massachusetts Emergency Management Agency US Army Corps of Engineers Massachusetts Emergency Management Agency
National Flood Insurance Program (NFIP) †	Massachusetts Emergency Management Agency
Power of Prevention Grant by NESEC [‡]	Massachusetts Emergency Management Agency
Roadway Repair & Maintenance Program(s)	
Section 14 Emergency Stream Bank Erosion & Shoreline F	ProtectionUS Army Corps of Engineers
Section 103 Beach Erosion	
Section 205 Flood Damage Reduction	
Section 208 Snagging and Clearing	US Army Corps of Engineers
Shoreline Protection Program	MA Department of Conservation and Recreation
Various Forest and Lands Program(s)	MA Department of Environmental Protection
Wetlands Programs	MA Department of Environmental Protection

‡NESEC – Northeast States Emergency Consortium, Inc. is a 501(c)(3), not-for-profit natural disaster, multihazard mitigation and emergency management organization located in Wakefield, Massachusetts. Please, contact NESEC for more information.

† Note regarding National Flood Insurance Program (NFIP) and Community Rating System (CRS): The National Flood Insurance Program has developed suggested floodplain management activities for those communities who wish to more thoroughly manage or reduce the impact of flooding in their jurisdiction. Through use of a rating system (CRS rating), a community's floodplain management efforts can be evaluated for effectiveness. The rating, which indicates an above average floodplain management effort, is then factored into the premium cost for flood insurance policies sold in the community. The higher the rating achieved in that community, the greater the reduction in flood insurance premium costs for local property owners. MEMA can provide additional information regarding participation in the NFIP-CRS Program.

3) Internet Resources

Sponsor	Internet Address	Summary of Contents
Natural Hazards Research Center, U. of Colorado	http://www.colorado.edu/litbase/hazards/	Searchable database of references and links to many disaster- related websites.
Atlantic Hurricane Tracking Data by Year	http://wxp.eas.purdue.edu/hurricane	Hurricane track maps for each year, 1886 – 1996
National Emergency Management	http://nemaweb.org	Association of state emergency management

Association		directors; list of
		mitigation projects.
NASA - Goddard Space Flight Center "Disaster Finder:	http://www.gsfc.nasa.gov/ndrd/dis_aster/	Searchable database of sites that encompass a wide range of natural
		disasters.
NASA Natural Disaster Reference Database	http://ltpwww.gsfc.nasa.gov/ndrd/main/html	Searchable database of worldwide natural disasters.
U.S. State & Local Gateway	http://www.statelocal.gov/	General information through the federal- state partnership.
National Weather Service	http://nws.noaa.gov/	Central page for National Weather Warnings, updated every 60 seconds.
USGS Real Time Hydrologic Data	http://h20.usgs.gov/public/realtime.html	Provisional hydrological data
Dartmouth Flood Observatory	http://www.dartmouth.edu/artsci/g eog/floods/	Observations of flooding situations.
FEMA, National Flood Insurance Program, Community Status Book	http://www.fema.gov/fema/csb.html	Searchable site for access of Community Status Books
Florida State University Atlantic Hurricane Site	http://www.met.fsu.edu/explores/tropical.html	Tracking and NWS warnings for Atlantic Hurricanes and other links
The Tornado Project Online	http://www.tornadoroject.com/	Information on tornadoes, including details of recent impacts.
National Severe	http://www.nssl.uoknor.edu/	Information about

Storms Laboratory		and tracking of severe storms.
Independent Insurance Agents of America IIAA Natural Disaster Risk Map	http://www.iiaa.iix.com/ndcmap.html	A multi-disaster risk map.
Earth Satellite Corporation	http://www.earthsat.com/	Flood risk maps searchable by state.
USDA Forest Service Web	http://www.fs.fed.us/land	Information on forest fires and land management.

Appendix B – List of Acronyms

FEMA	Federal Emergency Management Agency
MEMA	Massachusetts Emergency Management Agency
PVPC	Pioneer Valley Planning Commission
EPA	Environmental Protection Agency
DEP	Massachusetts' Department of Environmental Protection
NWS	National Weather Service
HMGP	Hazard Mitigation Grant Program
FMA	Flood Mitigation Assistance Program
SFHA	Special Flood Hazard Area
CIS	Community Information System
DCR	Massachusetts Department of Conservation and Recreation
FERC	Federal Energy Regulatory Commission
TRI	Toxics Release Inventory
FIRM	Flood Insurance Rate Map
NFIP	National Flood Insurance Program
CRS	Community Rating System
BOS	Town Manager
BOH	Board of Health
LEPC	Local Emergency Planning Committee
EMD	Emergency Management Director
Con Com	Conservation Commission
EOC	Emergency Operations Center
CEM Plan	Comprehensive Emergency Management Plan
WMECO	Western Massachusetts Electric Company
HAZMAT	Hazardous Materials

Appendix C – Natural Hazard Profiling Methodology⁵

In order to adeptly profile each of the hazards, a Hazard Identification and Analysis Matrix was prepared to organize the information that was gathered for this project.

The matrix is organized into the following sections: Type of Hazard, Previous Occurrences, Location of Occurrence, Extent of Impacts, Probability of Future Events, and Hazard Risk Index Rating. The Hazard Risk Index Rating was completed to rank the hazards according to the frequency of occurrence and the amount of potential damage likely to occur. The Hazard Risk Index Rating forms the basis for concentrating the future mitigation efforts outlined in this plan. A description of each of the matrix categories is provided below. The completed matrix is shown as Table 3.1 (Chapter 3, page ??).

Previous Occurrences

Whether or not previous hazard events had occurred is indicated. Specific previous occurrences are described within the hazard identification and vulnerability assessments narrative in Chapter 3.

Location of Occurrence

Classifications are based on the area of the Town of Palmer that would potentially be affected by the hazard. The following scale was used:

Table C.1: Location of Occurrence, Percentage of Town Impacted of Given Natural Hazard		
Location of Occurrence	Percentage of Town Impacted	
Large	More than 50% of the town affected	
Medium	10 to 50% of the town affected	
Small	Less than 10% of the town affected	

Extent of Impacts

The extent of impacts describes the potential magnitude of damage an affected area could potentially suffer. Extent of impacts are classified according to the following scale:

Table C.2: Extent of Impacts, Magnitude of Multiple Impacts of Given		
Natural Hazard		
Extent of Impacts	Magnitude of Multiple Impacts	

⁵ Source: information adapted from Town of Holden Beach, NC Community-Based Hazard Mitigation Plan, July 15, 2003, and Hyde County, NC Multi-Hazard Mitigation Plan, Sept 2002; and the Massachusetts Emergency Management Agency (MEMA).

	Multiple deaths and injuries possible. More than 50% of
Catastrophic	property in affected area damaged or destroyed.
	Complete shutdown of facilities for 30 days or more.
	Multiple injuries possible. More than 25% of property in
Critical	affected area damaged or destroyed. Complete
	shutdown of facilities for more than 1 week.
	Minor injuries only. More than 10% of property in
Limited	affected area damaged or destroyed. Complete
	shutdown of facilities for more than 1 day.
	Very few injuries, if any. Only minor property damage
Minor	and minimal disruption on quality of life. Temporary
	shutdown of facilities.

Probability of Future Events

The likelihood of a future event for each natural hazard was classified according to the following scale:

Table C.3: Frequency of Occurrence and Annual Probability of Given Natural Hazard		
Frequency of Occurrence	Probability of Future Events	
Very High	70-100% probability in the next year	
High	40-70% probability in the next year	
Moderate	10-40% probability in the next year	
Low	1-10% probability in the next year	
Very Low	Less than 1% probability in the next year	

Hazard Risk Index Rating

The hazard index ratings were determined after assessing the frequency, location and impact classifications for each hazard. The hazard index ratings are based on a scale of 1 (highest risk) through 5 (lowest risk). The ranking is qualitative and is based, in part, on local knowledge of past experiences with each type of hazard. The size and impacts of a natural hazard can be unpredictable however; many of the mitigation strategies currently in place and many of those proposed for implementation can be applied to the expected natural hazards, regardless of their unpredictability. The Hazard Ratings are labeled as follows:

- 1 High Risk
- 2 Medium-High Risk
- 3 Medium Risk
- 4 Medium Low Risk

5 – Low Risk

Appendix E – Documentation of the Planning Process

Incorporation of existing plans and other information

Existing plans, studies, reports and technical information were reviewed and incorporated throughout the planning process. This included significant information from the following key documents:

- Palmer Comprehensive Emergency Management Plan (particularly the Critical Infrastructure Section) – the Critical Infrastructure section was used to identify those infrastructure components in Palmer that have been identified as crucial to the function of the Town; also, this resource was used to identify special needs populations as well as potential emergency shortcomings.
- Palmer Open Space and Recreation Plan this Plan was used to identify the natural context within which mitigation planning would take place. This proved useful insofar as it identified water bodies, rivers, streams, infrastructure components (i.e. water and sewer, or the lack thereof), as well as population trends. This was incorporated to ensure that the Town's mitigation efforts would be sensitive to the surrounding environment.
- Palmer Community Development Plan—this Plan was used to identify any action items that might prove successful, based on previous planning efforts.
- Palmer Zoning Bylaw/Ordinance The Town's Zoning Bylaw was used to gather and identify those actions that the Town is already taking that are reducing the potential impacts of a natural hazard (i.e. floodplain regulations) to avoid duplicating existing successful efforts.
- Subdivision Rules and Regulations- These rules and regulations were used to gather and identify those actions that the Town is already taking that are reducing the the potential impacts of a natural hazard (i.e. floodplain regulations) to avoid duplicating existing successful efforts.
- Case Draft State of Massachussetts' Multi-Hazard Mitigation Plan This plan was used to ensure that the Town's Hazard Mitigation Plan is consistent with the State's Plan.

Town of Palmer Hazards Mitigation Planning, Meeting #1 Tuesday, March 11, 2008 3 p.m. Palmer Fire Station

1) Hazards Mitigation Planning Overview

- What is it?
- What is the process?
- What funding is available?

2) Organize Hazard Mitigation Planning Team

3) Identify Critical Facilities

- The following list contains items that should be clearly identified in the narrative and on the map, as they apply to your community:
 - Emergency Operations Center Nu
 - Emergency Fuel Facilities
 - Town/City Hall
 - Police Station
 - Fire Station
 - Public Works Garages
 - Water Treatment Facilities
 - Sewage Treatment Plants
 - Water Tower/Supply Pumps
 - Power Plants
 - Electrical Power Substations
 - Schools
 - Major Highways and Roadways
 - Bridges
 - Dams

- Nursing Homes
- Elderly Housing
- Day-Care Facilities
- Correctional Facilities
- Other Congregate Care Facilities
- Shelters
- Special Needs Populations
- Hazardous Materials Facilities
- Access Roads to Critical Facilities
- Evacuation Routes
- Unique or Historic Resources
- Commercial Economic Impact Areas
- Socio-Economic Impact Areas
- Areas with Second Language Needs
- Hospitals

4) Homework for next meeting

• Think about critical facilities and the evacuation routes potentially affected by hazard areas. (Chapter 4)

• Review pages 9-26 in Chapter 3 and provide additional details and information about hazards wherever possible.

5) Schedule next meeting

Agenda and posting of meetings

Town of Palmer, Hazard Mitigation Planning Meeting #2 Tuesday, April 15, 2008, 1 to 3 p.m. Palmer Fire Station

1. Review Revised List of Critical Facilities and Map (Chapter 4)

2. Review Critical Facilities and Evacuation Routes Potentially Affected By Hazard Areas (Chapter 4)

3. Discuss history of following natural hazard events (Chapter 3, pages 9-26 of draft plan):

Flooding (100-year) Flooding (localized) Severe Snow/Ice Storm Hurricanes/Severe Wind Tornadoes/Microbursts Wildfires/Brushfires Earthquakes Dam Failure Drought Man-Made Hazards—Hazardous Materials

4. Review Vulnerability Assessment Methodology and Potential Loss Estimates (Chapter 3)

5. Profile Hazards (Chapter 3 and Appendix C)

Homework for next meeting

• Think about development trends and come prepared to discuss. Local zoning districts, planned and proposed subdivisions and other common developments. Is planned development at risk by natural hazards? Are there mitigation measures that can be taken to prevent loss of life, property damage, and disruption of governmental services and general business activities. (Chapter 2, page 7 of draft)

• Review Chapter 5 and think about which mitigation strategies make sense, and what needs to be added.

TOWN CLERK: Please Post this notice per M.G. L. Chapter 39, Section 23, A-C

Town of Palmer-Hazard Mitigation Planning

c/o Pioneer Valley Planning Commission, 26 Central Street West Springfield, MA 01089

MEETING NOTICE

Date:	Tuesday, May 6, 2008
Time:	1 to 3 p.m.
Place:	Palmer Fire Station

Agenda

1. Provide comments on history of natural hazard events, Chapter 3

2. Review Vulnerability Assessment Methodology and Potential Loss Estimates, Chapter 3

3. Profile Hazards, Chapter 3 and Appendix C

4. Discuss development trends to inform narrative in Chapter 2, page 7 of draft (What are the planned and proposed subdivisions and other common developments? Is planned development at risk by natural hazards? Are there mitigation measures that can be taken to prevent loss of life, property damage, and disruption of governmental services and general business activities?)

5. Review and discuss goal statement (Chapter 5, page 34 of draft)

6. Identify Mitigation Strategies for Natural Hazards (Chapter 5)

 Schedule next meeting when will: Prioritize and Schedule Mitigation Strategies (Chapter 6, page 51 of draft) Review Plan Adoption and Implementation (Chapter 7)

TOWN CLERK: Please post this notice per M.G.L. Chapter 39, Section 23b.

Town of Palmer-Hazard Mitigation Planning

c/o Pioneer Valley Planning Commission, 26 Central Street West Springfield, MA 01089

MEETING NOTICE

Date:	Tuesday, May 27, 2008
Time:	1 to 3 p.m.
Place:	Palmer Fire Station

Agenda

- 1. Review and discuss goal statement (Chapter 5, page 34 of draft)
- 2. Identify Mitigation Strategies for Natural Hazards (Chapter 5)
- 3. Prioritize and Schedule Mitigation Strategies (Chapter 6, page 51 of draft)
- 4. Review Plan Adoption and Implementation (Chapter 7)
- 5. Review updates to Hazard Mitigation map
- 6. Discuss draft plan review process

TOWN CLERK: Please post this notice per M.G.L. Chapter 39, Section 23b.

PRESS RELEASE

CONTACT: Catherine Miller, Pioneer Valley Planning Commission, (413) 781-6045

FOR IMMEDIATE RELEASE December 14, 2007

Pre-Disaster Mitigation Plans Under Development

The Pioneer Valley Planning Commission is beginning the process of drafting pre-disaster mitigation plans for the Communities of Amherst, Belchertown, Brimfield, Chicopee, Cummington, Goshen, Granby, Huntington, Palmer, Southampton, Springfield, Westfield, West Springfield, Westhampton, Williamsburg, and Worthington.

This planning effort is being undertaken to help communities assess the risks they face from natural hazards, identify action steps that can be taken to prevent damage to property and loss of life, and prioritize funding for mitigation efforts. A mitigation action is any action taken to reduce or eliminate the long-term risk to human life and property from hazards.

Individuals interested in their community's Hazard Mitigation plan can contact PVPC to request information on their community's plan development. In 2006-2007, PVPC facilitated development of plans for 16 communities in Hampshire and Hampden counties. Following completion of this second round of 16 hazard mitigation plans, PVPC will be developing a regional Hazard Mitigation plan. Communities with approved plans will be eligible for Hazard Mitigation Grant Program funding from the Massachusetts Emergency Management Agency.

These pre-disaster mitigation plans are being developed with assistance from the Pioneer Valley Planning Commission with funding provided by the Massachusetts Emergency Management Agency. For additional information, please contact Catherine Miller at (413) 781-6045 or <u>cmiller@pvpc.org</u>.

PRESS RELEASE

CONTACT: Catherine Miller, Pioneer Valley Planning Commission, (413) 781-6045

FOR IMMEDIATE RELEASE June 30, 2008

Pre-Disaster Mitigation Plans Public Comment Period

The Pioneer Valley Planning Commission is produced drafts of pre-disaster mitigation plans for the communities of Cummington, Palmer, Southampton, Westfield and Westhampton. Residents, business owners and other concerned parties of the named municipalities as well as of adjacent communities are encouraged to comment on each and all of the plans. The plans are currently able to be viewed on the Pioneer Valley Planning Commission website (under Projects and Plans) and the websites of the municipalities, where possible. Paper copies of the plans may be obtained at the Pioneer Valley Planning Commission offices at 26 Central Street, West Springfield or at the individual City/Town Halls. The plans will be available for the next 30 days.

Over the upcoming months pre-disaster mitigation plans will be developed for Amherst, Belchertown, Brimfield, Chicopee, Goshen, Granby, Huntington, Springfield, West Springfield, Williamsburg, and Worthington and will also be available for public comment as they are developed.

This planning effort is being undertaken to help communities assess the risks they face from natural hazards, identify action steps that can be taken to prevent damage to property and loss of life, and prioritize funding for mitigation efforts. A mitigation action is any action taken to reduce or eliminate the long-term risk to human life and property from hazards.

In 2006-2007, PVPC facilitated development of plans for 16 communities in Hampshire and Hampden counties. Following completion of this second round of 16 hazard mitigation plans, PVPC will be developing a regional Hazard Mitigation plan. Communities with approved plans are eligible for Hazard Mitigation Grant Program funding from the Massachusetts Emergency Management Agency.

These pre-disaster mitigation plans are being developed with assistance from the Pioneer Valley Planning Commission with funding provided by the Massachusetts Emergency Management Agency. For additional information, please contact Catherine Miller at (413) 781-6045 or <u>cmiller@pvpc.org</u>.